Highlander

District:

District ID:	480			Average Daily I	Membership			
District Category:	Charter	03 - Elem	04 - Middle	05 - High	06-Alt	09 - Presch	Other	
Student Count:	352.15	261.95	72.00	18.20	0.00	0.00	0.00	
Average Student Count - District Category	344.06	154.78	57.38	98.95	3.19	0.00	154.78	
Average Student Count - Entire State	2,361.01	1,085.79	535.35	707.31	4.83	1.83	25.89	
			Charter				State	
		MIN	MAX	AVG		MIN	MAX	AVG
LOCATION Summary Level - Expenditures in \$								
00 Central Office	172,085	1,000	173,000	27,000		1,000	1,847,000	146,000
01 Education Services	339,740	10,000	1,458,000	438,000		10,000	27,327,000	1,820,000
02 Business Services	784,554	11,000	785,000	255,000		11,000	13,033,000	1,633,000
03 Elementary Schools	2,942,347	1,289,000	6,867,000	3,759,000		1,289,000	147,620,000	17,622,000
04 Middle Schools	1,104,950	437,000	3,543,000	1,847,000		437,000	62,286,000	9,431,000
05 High Schools	180,102	181,000	3,257,000	1,914,000		181,000	91,924,000	12,538,000
06 Alternative Schools	0	24,000	24,000	24,000		24,000	2,769,000	1,406,000
07 Other Schools	78,405	26,000	79,000	52,000		(78,000)	2,642,000	528,000
08 Non Public/Private	25,745	13,000	52,000	34,000		2,000	19,006,000	2,047,000
09 Preschools (In-District)	0	0	0	0		916,000	1,978,000	1,436,000
10 Charter Schools	0	0	0	0		16,000	12,111,000	1,021,000
11 Collaboratives	0	0	0	0		6,000	1,324,000	326,000
12 RIDE	0	0	0	0		97,000	97,000	97,000
13 Public Out of State	0	0	0	0		27,000	320,000	115,000
14 Adult Education	0	5,000	247,000	67,000		5,000	2,146,000	536,000
15 Out of District Transportation	0	1,000	1,000	1,000		1,000	853,000	299,000
16 Payments for Debt Service	0	2,000	2,000	2,000		(295,000)	8,080,000	814,000
18 Payments for Retiree Benefits	111	1,000	37,000	19,000		1,000	258,000	67,000
23 Summer School-Elementary	60	1,000	14,000	6,000		1,000	77,000	25,000
24 Summer School-Middle	0	5,000	10,000	8,000		1,000	1,000,000	93,000
25 Summer School-High	7,849	1,000	231,000	68,000		1,000	518,000	93,000
33 After School-Elementary	1,274	2,000	64,000	21,000		1,000	180,000	35,000
34 After School-Middle	500	1,000	78,000	23,000		1,000	452,000	48,000
35 After School-High	0	0	78,000	25,000		0	432,000	48,000

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Average Student Count - District Category	344.06	154.78	57.38	98.95	3.19	0.00	154.78	
Average Student Count - Entire State	2,361.01	1,085.79	535.35	707.31	4.83	1.83	25.89	
			Charter				State	
		MIN	MAX	AVG	, ,	MIN	MAX	AVG
Total	5,637,721	2,011,000	16,922,000	8,565,000		2,656,000	397,848,000	52,176,000
LOCATION Summary Level - Expenditures in %								
00 Central Office	3%			1%				0%
01 Education Services	6%			10%				6%
02 Business Services	14%			6%				5%
03 Elementary Schools	52%			30%				33%
04 Middle Schools	20%			13%				18%
05 High Schools	3%			39%				31%
06 Alternative Schools	0%			0%				0%
07 Other Schools	1%			0%				1%
08 Non Public/Private	0%			0%				2%
09 Preschools (In-District)	0%			0%				0%
10 Charter Schools	0%			0%				1%
11 Collaboratives	0%			0%				0%
12 RIDE	0%			0%				0%
13 Public Out of State	0%			0%				0%
14 Adult Education	0%			1%				1%
15 Out of District Transportation	0%			0%				0%
16 Payments for Debt Service	0%			0%				1%
18 Payments for Retiree Benefits	0%			0%				0%
23 Summer School-Elementary	0%			0%				0%
24 Summer School-Middle	0%			0%				0%
25 Summer School-High	0%			0%				0%

Highlander

District:

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Average Student Count - District Category Average Student Count - Entire State	2,361.01	1,085.79	535.35	707.31	4.83	1.83	25.89	
Average Student Count - Entire State	2,361.01	1,085.79	Charter	/0/.31	4.83	1.83		
		MIN	MAX	AVG		MIN	State MAX	AVG
33 After School-Elementary	0%			0%	•			0%
34 After School-Middle	0%			0%				0%
35 After School-High	0%			0%				0%
Total	100%		•	100%	•			100%
LOCATION Summary Level - Expenditures Per Pupi	il							
00 Central Office	489	0	489	86		0	1,154	92
01 Education Services	965	46	3,471	1,451		14	9,036	1,116
02 Business Services	2,228	51	2,228	860		51	5,259	913
03 Elementary Schools	11,232	Calc'd by School Ty	pe ADM	24,287		Calc'd by School Ty	pe ADM	16,230
04 Middle Schools	15,347	Calc'd by School Ty	pe ADM	32,189		Calc'd by School Ty	pe ADM	17,617
05 High Schools	9,896	Calc'd by School Ty	pe ADM	19,344		Calc'd by School Ty	pe ADM	17,726
06 Alternative Schools	0	Calc'd by School Ty	pe ADM	6		Calc'd by School Ty	pe ADM	27
07 Other Schools	223	0	223	18		(273)	6,246	255
08 Non Public/Private	73	0	310	30		0	1,506	363
09 Preschools (In-District)	0	Calc'd by School Ty	pe ADM	0		Calc'd by School Ty	pe ADM	784,078
10 Charter Schools	0	0	0	0		0	987	90
11 Collaboratives	0	0	0	0		0	332	49
12 RIDE	0	0	0	0		0	17	0
13 Public Out of State	0	0	0	0		0	37	3
14 Adult Education	0	0	1,517	83		0	1,517	112
15 Out of District Transportation	0	0	3	0		0	190	3
16 Payments for Debt Service	0	0	8	0		(52)	3,758	233
18 Payments for Retiree Benefits	0	0	92	14		0	275	21

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Average Student Count - Entire State	2,361.01	1,085.79	535.35	707.31	4.83	1.83	25.89	
			Charter				State	A) (C
23 Summer School-Elementary		MIN	MAX	AVG	,	MIN	MAX	AVG
24 Summer School-Middle	0	0	14	1		0	24	4
	0	0	56	6		0	78	11
25 Summer School-High	22	0	317	43		0	317	22
33 After School-Elementary	4	0	162	14		0	1,301	29
34 After School-Middle	1	0	467	35		0	467	17
35 After School-High	0	0	0	0	į	0	0 _	0
Total	40,480			78,468	ı		<u>-</u>	839,009
FUNCTION Summary Level - Expenditures in \$ 1 Instruction 2 Instructional Support 3 Operations 4 Other Commitments 5 Leadership	3,201,914 701,117 1,025,284 146,866 562,540	767,000 138,000 249,000 13,000 248,000	6,719,000 1,942,000 2,312,000 260,000 2,161,000	2,380,000 709,000 744,000 107,000 661,000		767,000 138,000 249,000 13,000 248,000	191,191,000 65,711,000 72,900,000 42,677,000 19,339,000	20,141,000 5,934,000 6,104,000 3,757,000 2,167,000
Total	5,637,721	1,415,000	13,394,000	4,601,000		1,415,000	391,818,000	38,103,000
FUNCTION Summary Level - Expenditures in % 1 Instruction	57%			51%				53%
2 Instructional Support	12%			15%				16%
3 Operations	18%			16%				16%
4 Other Commitments	3%			2%				6%
5 Leadership	10%			15%				9%
·	100%			100%			_	100%
Total	100%			100%				100%

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Average Student Count - Entire State	2,361.01	1,085.79	535.35	707.31	4.83	1.83	25.89	
		A AIAI	Charter	A) (C		N 41N1	State	A) (C
		MIN	MAX	AVG	•	MIN	MAX	AVG
FUNCTION Summary Level - Expenditures Per Pupi	il							
1 Instruction	9,092	4,279	11,499	8,213		4,279	47,576	8,530
2 Instructional Support	1,991	883	6,183	2,446		883	32,487	2,513
3 Operations	2,911	1,237	5,813	2,567		1,237	15,784	2,585
4 Other Commitments	417	0	1,594	232		0	5,978	1,375
5 Leadership	1,597	1,386	6,269	2,278		546	6,269	917
Total	16,009	10,735	27,393	15,736		10,735	104,727	15,922
FUNCTION Intermediate Level - Expenditures in \$								
11 Face-to-Face Teaching	2,717,857	540,000	6,174,000	2,129,000		540,000	183,486,000	19,254,000
12 Classroom Materials	484,057	36,000	631,000	251,000		36,000	7,706,000	887,000
21 Pupil Support	294,417	11,000	976,000	264,000		11,000	23,407,000	2,349,000
22 Teacher Support	138,451	1,000	856,000	223,000		1,000	9,456,000	837,000
23 Program Support	260,508	43,000	556,000	225,000		43,000	31,481,000	2,691,000
24 Assessments	7,741	1,000	71,000	14,000		1,000	1,368,000	81,000
31 Non-Instructional Student Services								
	65,408	11,000	976,000	182,000		11,000	31,579,000	2,509,000
32 Facilities	443,504	36,000	1,001,000	342,000		36,000	29,167,000	2,805,000
33 Business Services	516,372	55,000	545,000	231,000		55,000	12,155,000	876,000
41 Contingencies	0	40,000	40,000	40,000		40,000	40,000	40,000
42 Capital	0	0	0	0		0	0	0
43 Out-of-District Obligations	146,866	13,000	260,000	104,000		13,000	42,379,000	3,745,000
44 Legal Obligations	0	0	0	0		(1,000)	299,000	52,000

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Average Student Count - Entire State	2,361.01	1,085.79	535.35	707.31	4.83	1.83	25.89	
			Charter				State	
		MIN	MAX	AVG	•	MIN	MAX	AVG
51 School Management	443,830	70,000	974,000	369,000		70,000	14,795,000	1,693,000
52 Program/Operations Management	21,630	1,000	856,000	174,000		1,000	3,788,000	179,000
53 District Management	97,081	10,000	363,000	156,000		10,000	803,000	314,000
Total	5,637,721	868,000	14,279,000	4,704,000		867,000	391,909,000	38,312,000
FUNCTION Intermediate Level - Expenditures in %	6							
11 Face-to-Face Teaching	48%			45%				49%
12 Classroom Materials	9%			7%				4%
21 Pupil Support	5%			6%				6%
22 Teacher Support	2%			4%				3%
23 Program Support	5%			6%				6%
24 Assessments	0%			0%				0%
31 Non-Instructional Student Services								
	1%			3%				5%
32 Facilities	8%			7%				8%
33 Business Services	9%			6%				3%
41 Contingencies	0%			0%				0%
42 Capital	0%			0%				0%
43 Out-of-District Obligations	3%			2%				6%
44 Legal Obligations	0%			0%				0%
51 School Management	8%			8%				6%
52 Program/Operations Management	0%			2%				1%
53 District Management	2%			4%				2%
Total	100%			100%				100%

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Average Student Count - Entire State	2,361.01	1,085.79	535.35	707.31	4.83	1.83	25.89	
			Charter				State	
		MIN	MAX	AVG	-	MIN	MAX	AVG
FUNCTION Intermediate Level - Expenditures Per Pupil								
11 Face-to-Face Teaching	7,718	3,010	10,671	7,348		3,010	44,519	8,15
12 Classroom Materials	1,375	210	4,061	865		162	4,061	37
21 Pupil Support	836	66	3,178	908		66	8,898	99
22 Teacher Support	393	0	1,539	729		0	2,079	34
23 Program Support	740	127	2,426	773		127	21,299	1,14
24 Assessments	22	0	109	35		0	211	3
31 Non-Instructional Student Services								
	186	0	1,914	593		0	2,274	1,02
32 Facilities	1,259	231	3,487	1,179		231	8,251	1,18
33 Business Services	1,466	341	1,466	795		148	5,259	37
41 Contingencies	0	0	222	7		0	222	
42 Capital	0	0	0	0		0	0	
43 Out-of-District Obligations	417	0	1,594	225		0	5,978	1,37
44 Legal Obligations	0	0	0	0		(0)	21	
51 School Management	1,260	372	4,910	1,271		372	4,910	71
52 Program/Operations Management	61	0	1,628	472		0	1,628	6
53 District Management	276	46	2,021	535		33	2,021	13
Total	16,009	10,735	27,393	15,736		10,735	104,727	15,92
FUNCTION Detail Level - Expenditures in \$								
111 Instructional Teachers	2,376,378	540,000	5,315,000	1,850,000		540,000	157,434,000	17,529,00

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istrict ID:	480			Average Daily N	Membership			
istrict Category:	Charter	03 - Elem	04 - Middle	05 - High	06-Alt	09 - Presch	Other	
tudent Count:	352.15	261.95	72.00	18.20	0.00	0.00	0.00	
verage Student Count - District Category	344.06	154.78	57.38	98.95	3.19	0.00	154.78	
verage Student Count - Entire State	2,361.01	1,085.79	535.35	707.31	4.83	1.83	25.89	
			Charter		·		State	
2 Collection to a		MIN	MAX	AVG		MIN	MAX	
2 Substitutes	57,479	6,000	253,000	70,000		6,000	9,868,000	
Instructional Paraprofessionals	284,001	6,000	1,837,000	318,000		6,000	16,184,000	
Pupil-Use Technology and Software Instructional Materials/Trips/Supplies	399,537	2,000	617,000	133,000		2,000	3,923,000	
mad actional materials/ mps/supplies	84,519	11,000	498,000	125,000		11,000	3,783,000	
Guidance and Counseling	9	1,000	152,000	63,000		1,000	7,560,000	
Library and Media	83	(1,000)	191,000	39,000		(1,000)	4,171,000	
, Extracurricular	14,436	1,000	475,000	59,000		1,000	1,618,000	
Student Services - Instructional	73,360	1,000	242,000	58,000		1,000	4,997,000	
Academic Interventions	107,827	6,000	370,000	126,000		1,000	473,000	
Student Health Services - Medical				,				
Curriculum Development	98,702	(1,000)	252,000	74,000		(1,000)	4,829,000	
Staff Development and Support	1,725 136,726	1,000 1,000	164,000 692,000	63,000 175,000		1,000	2,819,000	
Sabbaticals						1,000	9,161,000	
Program Management	0	0	0	0		26,000	26,000	
Therapists, Psychologists et al	20,677	9,000	225,000	77,000		9,000	10,274,000	
Academic Student Assessment	239,831	1,000	438,000	152,000		1,000	21,208,000	
	7.741	1 000	74.000	14.000		1 000	1 200 000	
Transportation	7,741	1,000	71,000	14,000		1,000	1,368,000	
Food Service	16,512	1,000	938,000	166,000		1,000	13,414,000	
	4,844	3,000	141,000	31,000		1,000	15,955,000	
afety	44,052	1,000	47,000	14,000		1,000	2,212,000	
uilding Upkeep/Utilities/Maintenance	442 504	26,000	1 001 000	242.000		3E 000	20 167 000	
Data Processing	443,504	36,000	1,001,000	342,000		36,000	29,167,000	
Business Operations	8,289	4,000	161,000	25,000		2,000	3,125,000	
•	508,083	55,000	509,000	211,000		11,000	9,030,000	
Budgeted Contingencies	0	40,000	40,000	40,000		40,000	40,000	

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Average Student Count - Entire State	2,301.01	1,083.79	Charter	707.31	4.03	1.03	State	
		MIN	MAX	AVG		MIN	MAX	AVG
421 Debt Service	0	0	0	0		0	0	0
422 Capital Projects	0	0	0	0		0	0	0
431 Public, Parochial, Private, Charter Pass-	137,712	13,000	247,000	100,000		(27,000)	33,459,000	3,237,000
432 Retiree Benefits and Other	0	2,000	2,000	2,000		(295,000)	8,745,000	856,000
433 Enterprise and Community Service Operations	9,154	5,000	13,000	10,000		2,000	581,000	114,000
441 Claims and Settlements	0	0	0	0		(1,000)	299,000	52,000
511 Principals and Assistant Principals	· ·	· ·	· ·	· ·		(2,000)	253,000	32,000
	219,416	(1,000)	702,000	216,000		(1,000)	8,693,000	1,091,000
512 School Office	224,413	32,000	372,000	165,000		32,000	6,103,000	621,000
521 Deputies, Senior Admin, Researchers, Program								
Evaluators	21,630	1,000	856,000	174,000		1,000	3,788,000	179,000
531 Superintendent and School Board								
	85,831	6,000	345,000	136,000		6,000	608,000	252,000
532 Legal	11,250	4,000	56,000	22,000		2,000	339,000	64,000
Total	5,637,721	787,000	17,222,000	5,050,000		417,000	395,254,000	39,712,000
FUNCTION Detail Level - Expenditures in %								
111 Instructional Teachers	42%			40%				45%
112 Substitutes	1%			1%				1%
113 Instructional Paraprofessionals	5%			3%				3%
121 Pupil-Use Technology and Software								
122 Instructional Materials/Trips/Cumplies	7%			4%				2%
122 Instructional Materials/Trips/Supplies								
	1%			3%				2%
211 Guidance and Counseling	0%			1%				2%
212 Library and Media	0%			0%				1%

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			Charter				State	
213 Extracurricular		MIN	MAX	AVG	•	MIN	MAX	AVG
214 Student Services - Instructional	0%			1%				1%
	1%			1%				1%
215 Academic Interventions	2%			1%				0%
216 Student Health Services - Medical	2%			1%				1%
221 Curriculum Development	0%			1%				1%
222 Staff Development and Support								
	2%			3%				2%
223 Sabbaticals	0%			0%				0%
231 Program Management	0%			2%				2%
232 Therapists, Psychologists et al	4%			3%				5%
241 Academic Student Assessment	0%			0%				0%
311 Transportation	0%			3%				
312 Food Service								3%
313 Safety	0%			1%				2%
321 Building Upkeep/Utilities/Maintenance	1%			0%				0%
321 Building Opkeep, Othities, Mantenance	8%			7%				8%
331 Data Processing								
332 Business Operations	0%			0%				0%
411 Budgeted Contingencies	9%			5%				3%
421 Debt Service	0%			0%				0%
	0%			0%				0%
422 Capital Projects	0%			0%				0%
431 Public, Parochial, Private, Charter Pass- Throughs								
	2%			2%				5%
432 Retiree Benefits and Other	0%			0%				1%

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District:

District ID:	480			Average Daily I	Membership			
District Category:	Charter	03 - Elem	04 - Middle	05 - High	06-Alt	09 - Presch	Other	
Student Count:	352.15	261.95	72.00	18.20	0.00	0.00	0.00	
Average Student Count - District Category	344.06	154.78	57.38	98.95	3.19	0.00	154.78	
Average Student Count - Entire State	2,361.01	1,085.79	535.35	707.31	4.83	1.83	25.89	
			Charter				State	
		MIN	MAX	AVG		MIN	MAX	AVG
433 Enterprise and Community Service Operations	201							
441 Claims and Settlements	0%			0%				0%
	0%			0%				0%
511 Principals and Assistant Principals								
	4%			4%				4%
512 School Office	4%			4%				2%
521 Deputies, Senior Admin, Researchers, Program								
Evaluators	0%			2%				1%
531 Superintendent and School Board								
	2%			4%				2%
532 Legal	0%			1%				0%
Total	100%			100%				100%
FUNCTION Detail Level - Expenditures Per Pupil								
111 Instructional Teachers	6,748	3,010	9,928	6,382		3,010	39,135	7,424
112 Substitutes	163	0	713	215		0	1,756	182
113 Instructional Paraprofessionals								
	806	0	1,864	751		0	3,628	549
121 Pupil-Use Technology and Software								
	1,135	0	3,970	434		0	3,970	190
122 Instructional Materials/Trips/Supplies								
244 C. Harry and Courselling	240	59	3,767	431		59	3,767	185
211 Guidance and Counseling	0	0	877	124		0	4,352	302
212 Library and Media	0	(0)	441	70		(0)	963	182
213 Extracurricular	41	0	615	160		0	984	133

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			Charter				State	
		MIN	MAX	AVG	•	MIN	MAX	AVG
214 Student Services - Instructional	208	0	1,094	176		0	1,094	124
215 Academic Interventions	306	0	1,673	137		0	1,673	20
216 Student Health Services - Medical	280	(0)	697	240		(0)	2,977	235
221 Curriculum Development	5	0	964	158		0	964	105
222 Staff Development and Support	388	0	1,244	571		0	2,079	244
223 Sabbaticals	0	0	0	0		0	3	0
231 Program Management	59	0	1,542	250		0	2,038	253
232 Therapists, Psychologists et al	681	1	1,936	523		0	19,262	887
241 Academic Student Assessment								
	22	0	109	35		0	211	31
311 Transportation	47	0	1,914	481		0	2,056	568
312 Food Service	14	0	432	73		0	914	412
313 Safety	125	0	125	39		0	813	46
321 Building Upkeep/Utilities/Maintenance								
221 Data Processing	1,259	231	3,487	1,179		231	8,251	1,188
331 Data Processing	24	0	249	68		0	287	92
332 Business Operations	1,443	323	1,443	727		22	5,241	279
411 Budgeted Contingencies	0	0	222	7		0	222	0
421 Debt Service	0	0	0	0		0	0	0
422 Capital Projects	0	0	0	0		0	0	0
431 Public, Parochial, Private, Charter Pass-	391	0	1,517	218		(93)	5,915	1,115
432 Retiree Benefits and Other	0	0	8	0		(52)	3,758	239
433 Enterprise and Community Service Operations								
441 Claims and Sattlams	26	0	77	7		0	171	16
441 Claims and Settlements	0	0	0	0		(0)	21	4

Highlander

District:

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			Charter				State	
_		MIN	MAX	AVG	•	MIN	MAX	AVG
511 Principals and Assistant Principals								
	623	0	2,767	703		0	2,767	454
512 School Office	637	139	2,143	568		105	2,143	263
521 Deputies, Senior Admin, Researchers, Program								
Evaluators	61	0	1,628	472		0	1,628	68
531 Superintendent and School Board								
	244	28	1,925	466		26	1,925	106
532 Legal	32	0	324	69		0	337	26
Total _	16,009	10,735	27,393	15,736		10,735	104,727	15,922
PROGRAM Summary Level - Expenditures in \$								
0 Other Programs	410,911	9,000	411,000	72,000		(119,000)	8,187,000	682,000
1 Regular Elementary/Secondary Education	4,465,213	1,734,000	10,962,000	3,948,000		147,000	276,822,000	26,170,000
2 Special Education	679,487	17,000	1,378,000	439,000		17,000	83,306,000	8,563,000
3 Career and Technical Education	0	83,000	192,000	137,000		11,000	13,442,000	1,294,000
4 Bilingual/ESL Education	58,243	1,000	271,000	88,000		1,000	14,731,000	978,000
5 Non-Public Schools Programs	0	26,000	175,000	101,000		1,000	5,294,000	689,000
School	9,781	3,000	377,000	68,000		2,000	2,242,000	189,000
7 Community/Jr College Education Programs	0	0	0	0		0	0	0
8 Community Services Programs	9,154	10,000	21,000	15,000		1,000	568,000	101,000
9 Co-Curricular and Extracurricular Activities	4,932	4,000	118,000	25,000		4,000	1,595,000	379,000
Total _	5,637,721	1,887,000	13,905,000	4,893,000		65,000	406,187,000	39,045,000
PROGRAM Summary Level - Expenditures in %								
0 Other Programs	7%			2%				2%

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			Charter				State	
		MIN	MAX	AVG	-	MIN	MAX	AVG
1 Regular Elementary/Secondary Education	79%			87%				74
2 Special Education	12%			9%				18
3 Career and Technical Education	0%			1%				3
4 Bilingual/ESL Education	1%			1%				1
5 Non-Public Schools Programs	0%			0%				1
6 Adult/Continuing Ed, Summer School, After								
School	0%			1%				0
7 Community/Jr College Education Programs	0%			0%				0
8 Community Services Programs	0%			0%				0
9 Co-Curricular and Extracurricular Activities	0%			0%				1

PROGRAM Detail Level - Expenditures Per Pupil	Per Pupil Calculations for Minimum and Maximum is not relevant
0 Other Programs	Per Pupil Calculations for the Program segment will be determined using a different student
1 Regular Elementary/Secondary Education	weighting methodology and will be provided at a later date.
2 Special Education	
3 Career and Technical Education	
4 Bilingual/ESL Education	
5 Non-Public Schools Programs	
6 Adult/Continuing Ed, Summer School, After	
School	

100%

100%

100%

Total

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	_		Charter State					
		MIN	MAX	AVG	•	MIN	MAX	

7 Community/Jr College Education Programs

8 Community Services Programs

9 Co-Curricular and Extracurricular Activities

Total

SUBJECT Summary Level - Expenditures in \$							
00 General Education	2,555,864	280,000	5,034,000	1,733,000	230,000	114,055,000	10,065,000
01 Agriculture	0	0	0	0	2,000	190,000	105,000
02 Art	115,519	31,000	227,000	104,000	3,000	4,235,000	606,000
03 Business	134	1,000	55,000	28,000	1,000	1,591,000	387,000
04 Distributive/Marketing	0	0	0	0	4,000	4,000	4,000
05 English Language Arts	135,574	51,000	474,000	238,000	51,000	12,677,000	1,502,000
06 ESL and Bilingual	58,494	1,000	278,000	89,000	1,000	14,264,000	914,000
07 Foreign Languages	0	4,000	266,000	103,000	4,000	4,679,000	727,000
08 Guidance	9	1,000	154,000	70,000	1,000	7,498,000	908,000
09 Health Occupations Education	0	108,000	140,000	124,000	2,000	140,000	83,000
10 Physical Curriculum	256	1,000	3,000	2,000	1,000	1,470,000	300,000
11 Health Education	0	14,000	14,000	14,000	1,000	798,000	103,000
12 Physical Education and Health							
	161,513	1,000	288,000	122,000	1,000	10,720,000	1,091,000
13 Family and Consumer Education	0	0	0	0	27,000	520,000	200,000
14 Career and Technical Education							
	0	99,000	242,000	174,000	11,000	5,875,000	991,000
15 Mathematics	155,732	52,000	707,000	278,000	15,000	11,604,000	1,483,000

District:		Highlander						
District ID:	480			Average Daily I	Membership			
District Category:	Charter	03 - Elem	04 - Middle	05 - High	06-Alt	09 - Presch	Other	
Student Count:	352.15	261.95	72.00	18.20	0.00	0.00	0.00	
Average Student Count District Cotogony	244.05	454.70	F7 20	00.05	2.10	0.00	454.70	
Average Student Count - District Category	344.06	154.78	57.38	98.95	3.19	0.00	154.78	
Average Student Count - Entire State	2,361.01	1,085.79	535.35	707.31	4.83	1.83	25.89	
		MIN	Charter MAX	AVG		MIN	State MAX	AVG
16 Music/Theatre/Performing Arts/Drama		IVIIIV	IVIAA	AVG	•	IVIIIV	IVIAX	AVG
3 12, 12 1	12,825	6,000	264,000	88,000		6,000	3,486,000	600,000
17 Natural Sciences	84,777	2,000	416,000	167,000		(1,000)	8,615,000	1,217,000
18 Office Occupations	0	0	0	0		217,000	217,000	217,000
19 Social Sciences	112,727	46,000	321,000	143,000		1,000	8,620,000	1,204,000
20 Technical Ed/Computer Technology	0	8,000	100,000	53,000		2,000	2,219,000	329,000
21 Special Education	679,487	17,000	1,378,000	438,000		17,000	81,751,000	8,619,000
22 Co-Curricular Activities/Athletics	500	1,000	58,000	13,000		1,000	1,506,000	331,000
23 Co-Curricular Activities/Non-Athletics								
	765	1,000	51,000	14,000		1,000	579,000	80,000
24 Literacy and Reading	194,346	5,000	459,000	127,000		5,000	4,480,000	811,000
25 Non-Instruction	1,359,822	285,000	3,765,000	1,162,000		285,000	93,215,000	7,556,000
26 Library Science	83	(1,000)	196,000	40,000		(1,000)	3,834,000	509,000
27 Adult Ed/Summer School/After School								
	9,294	1,000	375,000	69,000		1,000	2,232,000	170,000
28 Accreditation	0	0	0	0		1,000	21,000	7,000
29 Senior Project	0	16,000	16,000	16,000		4,000	190,000	67,000
30 ROTC	0	0	0	0		0	0	0
Total	5,637,721	1,031,000	15,281,000	5,409,000	•	894,000	401,285,000	41,186,000
					•			
SUBJECT Summary Level - Expenditures in %								
00 General Education	45%			35%				24%
01 Agriculture	0%			0%				0%
02 Art	2%			2%				1%
03 Business	0%			0%				1%
04 Distributive/Marketing	0%			0%				0%
	0%			υ%				υ%

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		2.412.1	Charter	4) (0	,	2.4121	State	11/0
05 English Language Arts		MIN	MAX	AVG		MIN	MAX	AVG
	2%			6%				4
06 ESL and Bilingual	1%			1%				2
07 Foreign Languages	0%			1%				2
08 Guidance	0%			1%				2
09 Health Occupations Education	0%			0%				C
10 Physical Curriculum	0%			0%				1
11 Health Education	0%			0%				C
12 Physical Education and Health								
	3%			2%				3
13 Family and Consumer Education	0%			0%				C
14 Career and Technical Education	0%			1%				2
15 Mathematics	3%			5%				4
16 Music/Theatre/Performing Arts/Drama								
	0%			1%				1
17 Natural Sciences	2%			3%				3
18 Office Occupations	0%			0%				1
19 Social Sciences	2%			3%				3
20 Technical Ed/Computer Technology	0%			1%				1
21 Special Education	12%			9%				21
22 Co-Curricular Activities/Athletics	0%			0%				1
23 Co-Curricular Activities/Non-Athletics								
	0%			0%				C
24 Literacy and Reading	3%			1%				2
25 Non-Instruction	24%			26%				18
26 Library Science	0%			0%				1
27 Adult Ed/Summer School/After School	0%			1%				C

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		MIN	Charter MAX	AVG		MIN	State MAX	AVG
28 Accreditation	0%	IVIIN	IVIAX	AVG	Ī	IVIIN	IVIAX	
29 Senior Project	0%			0%				0%
30 ROTC								
	0%		-	0%			_	0%
Total	100%			100%				100%
SUBJECT Detail Level - Expenditures Per Pupil								
00 General Education	7,258	1,137	17,164	5,980		1,137	17,164	4,263
01 Agriculture	0	0	0	0		0	107	2
02 Art	328	0	781	244		0	781	222
03 Business	0	0	314	10		0	314	78
04 Distributive/Marketing	0	0	0	0		0	1	0
05 English Language Arts	385	0	2,302	690		0	2,351	560
06 ESL and Bilingual	166	0	498	129		0	1,448	256
07 Foreign Languages	0	0	1,172	187		0	1,172	235
08 Guidance	0	0	893	126		0	1,977	306
09 Health Occupations Education	0	0	808	45		0	808	2
10 Physical Curriculum	1	0	2	0		0	279	11
11 Health Education	0	0	79	2		0	202	12
12 Physical Education and Health								
	459	0	803	309		0	971	407
13 Family and Consumer Education								
	0	0	0	0		0	191	33
14 Career and Technical Education								
	0	0	1,478	126		0	7,101	285

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		D ALD I	Charter	A) (C		D 41D I	State	A) (C
15 Mathematics	440	MIN	MAX	AVG		MIN	MAX	AVG
16 Music/Theatre/Performing Arts/Drama	442	0	1,690	756		0	1,690	564
10 Music, meatie, remorning Arts, Drama	36	0	949	191		0	949	211
17 Natural Sciences	241	0	1,540	485		0	1,540	472
18 Office Occupations	0	0	1,540	0		0	92	2
19 Social Sciences	320	0	1,350	414		0	1,607	458
20 Technical Ed/Computer Technology	520	U	1,550	414		U	1,007	436
25 - Collinear 22/, Collipator - Colline 108/	0	0	497	48		0	497	75
21 Special Education	1,930	0	2,196	1,430		0	77,582	3,588
22 Co-Curricular Activities/Athletics								
	1	0	75	16		0	879	104
23 Co-Curricular Activities/Non-Athletics								
	2	0	317	26		0	317	27
24 Literacy and Reading	552	0	698	276		0	1,173	302
25 Non-Instruction	3,861	1,416	7,694	4,011		1,416	20,284	3,200
26 Library Science	0	(0)	441	72		(0)	973	182
27 Adult Ed/Summer School/After School	26	0	523	161		0	523	58
28 Accreditation	0	0	0	0		0	9	1
29 Senior Project	0	0	0	0		0	9	1
30 ROTC	0	0	64	3		0	186	6
Total	16,009	10,735	27,393	15,736		10,735	104,727	15,922
	-							
OBJECT Summary Level - Expenditures in \$								
51 Personnel Services - Compensation	3,229,713	800,000	7,372,000	2,571,000		800,000	193,282,000	20,924,000
52 Personnel Services - Employee Benefits	1,016,869	197,000	2,257,000	798,000		197,000	92,988,000	8,281,000
53 Purchased Professional & Technical Services	425,414	126,000	747,000	338,000		46,000	14,421,000	1,156,000

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			Charter				State	
		MIN	MAX	AVG	i i	MIN	MAX	AVG
54 Purchased Property Services	242,159	14,000	555,000	198,000		14,000	23,573,000	926,000
55 Other Purchased Services	218,602	39,000	1,206,000	278,000		39,000	52,733,000	4,498,000
56 Supplies	179,155	45,000	592,000	210,000		21,000	10,180,000	1,286,000
57 Property	256,649	17,000	512,000	121,000		17,000	4,001,000	443,000
58 Debt Service and Miscellaneous	69,160	15,000	168,000	50,000		4,000	907,000	83,000
59 Other Items	0	0	0	0		0	0	0
Total	5,637,721	1,253,000	13,409,000	4,564,000	,	1,138,000	392,085,000	37,597,000
			, ,	, ,	i i	, ,	· ·	
OBJECT Summary Level - Expenditures in %								
51 Personnel Services - Compensation	57%			54%				56%
52 Personnel Services - Employee Benefits								
	18%			17%				20%
53 Purchased Professional & Technical Services								
	8%			8%				5%
54 Purchased Property Services	4%			5%				3%
55 Other Purchased Services	4%			6%				10%
56 Supplies	3%			5%				4%
57 Property 58 Debt Service and Miscellaneous	5%			4%				2%
59 Other Items	1%			1%				1%
	0%			0%			_	0%
Total	100%			100%				100%
OBJECT Summary Level - Expenditures Per Pupil								
51 Personnel Services - Compensation	9,171	4,462	12,873	8,870		4,462	56,887	8,862
52 Personnel Services - Employee Benefits								
	2,888	1,193	3,681	2,752		1,193	32,908	3,507

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			Charter				State	
		MIN	MAX	AVG	-	MIN	MAX	AVG
53 Purchased Professional & Technical Services								
54 Developed Develop Continue	1,208	582	2,342	1,164		204	6,443	489
54 Purchased Property Services	688	65	3,162	682		65	3,162	392
55 Other Purchased Services	621	174	2,166	959		174	7,173	1,905
56 Supplies	509	256	2,933	723		149	4,199	545
57 Property	729	75	3,295	415		49	3,295	187
58 Debt Service and Miscellaneous	196	58	680	172		9	680	35
59 Other Items	0	0	0	0		0	0	0
Total	16,009	10,735	27,393	15,736		10,735	104,727	15,922
OBJECT Intermediate Level - Expenditures in \$								
511 Salaries Expenses	3,200,008	785,000	6,845,000	2,451,000		785,000	185,378,000	20,263,000
512 Overtime Expense	11,122	1,000	25,000	10,000		(46,000)	563,000	72,000
513 Additional Compensation	5,583	3,000	719,000	105,000		3,000	6,725,000	416,000
514 Stipends	13,000	8,000	106,000	38,000		3,000	2,479,000	246,000
521 Health/Medical Benefits	429,279	36,000	869,000	337,000		36,000	42,294,000	4,077,000
522 OPEB and Retirement Payments	255,893	77,000	684,000	217,000		77,000	28,639,000	2,921,000
523 FICA and Medicare	228,521	20,000	553,000	187,000		20,000	14,204,000	1,075,000
524 Voluntary Savings Contributions	37,721	1,000	233,000	45,000		1,000	233,000	42,000
525 Unemployment Compensation	50,562	14,000	171,000	48,000		1,000	359,000	61,000
527 Workers Compensation	11,400	2,000	33,000	11,000		2,000	2,866,000	153,000
529 Other Employee Benefits	3,493	1,000	24,000	9,000		1,000	4,846,000	157,000
531 Official/Administrative Services	163,996	2,000	164,000	43,000		1,000	164,000	29,000
532 Professional Educational Services	37,426	3,000	266,000	113,000		3,000	8,762,000	586,000

District:		Highlander						
District ID:	480			Average Daily I	Membership			
District Category:	Charter	03 - Elem	04 - Middle	05 - High	06-Alt	09 - Presch	Other	
Student Count:	352.15	261.95	72.00	18.20	0.00	0.00	0.00	
Average Student Count - District Category	344.06	154.78	57.38	98.95	3.19	0.00	154.78	
Average Student Count - Entire State	2,361.01	1,085.79	535.35	707.31	4.83	1.83	25.89	
			Charter				State	
		MIN	MAX	AVG	-	MIN	MAX	AVG
533 Professional Employee Training & Development Services	58,646	1 000	222,000	E0 000		1 000	1 590 000	121.00
		1,000	222,000	50,000		1,000	1,589,000	131,00
534 Other Professional Services	118,546	28,000	290,000	116,000		28,000	1,188,000	268,00
535 Technical Services	33,197	5,000	79,000	31,000		1,000	2,565,000	148,00
537 Other Services Purchased	13,603	2,000	60,000	17,000		2,000	318,000	28,00
542 Cleaning and Disposal Services	107,641	1,000	159,000	47,000		1,000	18,809,000	424,00
543 Repairs and Maintenance Services	48,805	3,000	311,000	59,000		1,000	2,690,000	262,00
544 Utility Services	25,363	2,000	278,000	42,000		2,000	1,429,000	114,00
545 Construction Services	0	0	0	0		0	0	
546 Rentals	51,140	2,000	471,000	45,000		2,000	471,000	79,00
549 Other Property Services Purchased	9,209	1,000	28,000	8,000		1,000	623,000	61,00
551 Student Transportation Services	146,935	6,000	998,000	206,000		2,000	12,461,000	1,422,00
552 Insurance (Other than Employee Benefits)	30,953	3,000	62,000	24,000		3,000	947,000	125,00
554 Advertising	4,291	1,000	45,000	9,000		1,000	45,000	8,00
555 Printing and Binding	834	1,000	41,000	8,000		1,000	149,000	17,00
556 Tuition	25,745	13,000	52,000	34,000		13,000	25,127,000	2,968,00
557 Food Service Management	0	1,000	141,000	42,000		1,000	14,746,000	1,142,00
558 Travel and Training	9,844	1,000	93,000	12,000		1,000	184,000	22,00
561 General Supplies	82,448	12,000	346,000	88,000		12,000	3,221,000	320,00
562 Facilities/Energy/Transportation Maintenance	86,939	1,000	231,000	77,000		1,000	5,928,000	820,00
563 Food Service	0	3,000	43,000	17,000		1,000	590,000	154,00
564 Books and Periodicals	8,936	1,000	277,000	34,000		1,000	567,000	105,00
565 Supplies - Technology Related	832	1,000	98,000	19,000		1,000	128,000	28,00

District:		Highlander						
District ID:	480			Average Daily N	Membership			
District Category:	Charter	03 - Elem	04 - Middle	05 - High	06-Alt	09 - Presch	Other	
Student Count:	352.15	261.95	72.00	18.20	0.00	0.00	0.00	
Average Student Count - District Category	344.06	154.78	57.38	98.95	3.19	0.00	154.78	
Average Student Count - Entire State	2,361.01	1,085.79	535.35	707.31	4.83	1.83	25.89	
			Charter				State	
		MIN	MAX	AVG		MIN	MAX	AVG
571 Land and Land Improvements	0	0	0	0		0	0	0
572 Buildings	0	0	0	0		0	0	0
573 Vehicles/Equipment/Technology Software	256,649	17,000	512,000	121,000		17,000	4,001,000	443,000
574 Infrastructure	0	0	0	0		0	0	0
581 Dues and Fees	67,806	1,000	70,000	32,000		1,000	343,000	47,000
582 Judgments Against the School District	0	0	0	0		(1,000)	298,000	39,000
583 Debt-Related Expenditures/Expenses	0	1,000	15,000	8,000		1,000	853,000	228,000
584 Property Taxes	0	1,000	58,000	13,000		1,000	58,000	12,000
589 Miscellaneous Expenditures	1,354	1,000	127,000	19,000		1,000	127,000	19,000
Total	5,637,721	1,063,000	15,799,000	4,792,000		984,000	396,967,000	39,532,000
OBJECT Intermediate Level - Expenditures in %								
511 Salaries Expenses	57%			53%				54%
512 Overtime Expense	0%			0%				0%
513 Additional Compensation	0%			1%				1%
514 Stipends	0%			0%				1%
521 Health/Medical Benefits	8%			7%				10%
522 OPEB and Retirement Payments	5%			5%				7%
523 FICA and Medicare	4%			4%				3%
524 Voluntary Savings Contributions	1%			0%				0%

District:		Highlander						
District ID:	480			Average Daily I	Membership			
District Category:	Charter	03 - Elem	04 - Middle	05 - High	06-Alt	09 - Presch	Other	
Student Count:	352.15	261.95	72.00	18.20	0.00	0.00	0.00	
Average Student Count - District Category	344.06	154.78	57.38	98.95	3.19	0.00	154.78	
Average Student Count - Entire State	2,361.01	1,085.79	535.35	707.31	4.83	1.83	25.89	
			Charter				State	
_		MIN	MAX	AVG	•	MIN	MAX	AVG
525 Unemployment Compensation	1%			1%				0'
527 Workers Compensation	0%			0%				0
529 Other Employee Benefits	0%			0%				0
531 Official/Administrative Services	3%			0%				0
532 Professional Educational Services	1%			3%				2'
533 Professional Employee Training &								
Development Services	1%			1%				1'
534 Other Professional Services	2%			3%				2'
535 Technical Services	1%			1%				0
537 Other Services Purchased	0%			0%				0
542 Cleaning and Disposal Services	2%			1%				1
543 Repairs and Maintenance Services	1%			1%				1
544 Utility Services	0%			1%				1
545 Construction Services	0%			0%				0
546 Rentals	1%			1%				1
549 Other Property Services Purchased	0%			0%				0'
551 Student Transportation Services	3%			4%				4
552 Insurance (Other than Employee Benefits)	1%			1%				0
554 Advertising	0%			0%				0'
555 Printing and Binding	0%			0%				0
556 Tuition	0%			0%				4
557 Food Service Management	0%			0%				1
558 Travel and Training	0%			0%				0'
561 General Supplies	1%			2%				1
552 St. Clai Supplies	170			270				1
562 Facilities/Energy/Transportation Maintenance	2%			1%				2'

District:		Highlander						
District ID:	480			Average Daily N	/lembership			
District Category:	Charter	03 - Elem	04 - Middle	05 - High	06-Alt	09 - Presch	Other	
Student Count:	352.15	261.95	72.00	18.20	0.00	0.00	0.00	
Average Student Count - District Category	344.06	154.78	57.38	98.95	3.19	0.00	154.78	
Average Student Count - Entire State	2,361.01	1,085.79	535.35	707.31	4.83	1.83	25.89	
			Charter				State	
		MIN	MAX	AVG		MIN	MAX	AVO
663 Food Service	0%			0%				
664 Books and Periodicals	0%			1%				
565 Supplies - Technology Related	0%			1%				
71 Land and Land Improvements	0%			0%				
72 Buildings	0%			0%				
73 Vehicles/Equipment/Technology Software	5%			4%				
574 Infrastructure	0%			0%				
81 Dues and Fees	1%			1%				
582 Judgments Against the School District	0%			0%				
83 Debt-Related Expenditures/Expenses	0%			0%				
584 Property Taxes	0%			0%				
589 Miscellaneous Expenditures	0%			0%				
- Total	100%			100%				

1,729

1,161

(19)

13,344

1,727

1,219

512 Overtime Expense

514 Stipends

513 Additional Compensation

521 Health/Medical Benefits

Highlander

District:

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District ID:	480			Average Daily I	Membership			
District Category:	Charter	03 - Elem	04 - Middle	05 - High	06-Alt	09 - Presch	Other	
Student Count:	352.15	261.95	72.00	18.20	0.00	0.00	0.00	
Average Student Count - District Category	344.06	154.78	57.38	98.95	3.19	0.00	154.78	
Average Student Count - Entire State	2,361.01	1,085.79	535.35	707.31	4.83	1.83	25.89	
			Charter				State	
		MIN	MAX	AVG	•	MIN	MAX	AVG
522 OPEB and Retirement Payments	727	0	1,177	667	•	0	13,188	1,195
523 FICA and Medicare	649	111	975	643		111	4,099	455
524 Voluntary Savings Contributions	107	0	236	97		0	236	4
525 Unemployment Compensation	144	0	261	138		0	410	23
527 Workers Compensation	32	8	72	35		2	2,278	65
529 Other Employee Benefits	10	0	93	10		0	211	38
531 Official/Administrative Services	466	0	466	62		0	466	5
532 Professional Educational Services	106	18	1,202	387		0	5,268	244
533 Professional Employee Training &								
Development Services	167	0	680	161		0	680	54
534 Other Professional Services	337	142	1,203	398		42	1,203	113
535 Technical Services	94	0	456	100		0	456	61
537 Other Services Purchased	39	10	226	56		3	226	12
542 Cleaning and Disposal Services	306	2	480	159		0	819	176
543 Repairs and Maintenance Services	139	14	446	202		4	1,201	111
544 Utility Services	72	6	2,103	144		6	2,103	48
545 Construction Services	0	0	0	0		0	0	0
546 Rentals	145	3	1,912	153		1	1,912	33
549 Other Property Services Purchased	26	0	78	23		0	813	23
551 Student Transportation Services	417	24	1,924	709		0	1,924	592
552 Insurance (Other than Employee Benefits)	88	13	241	80		9	689	53
554 Advertising	12	0	287	22		0	287	3

District:		Highlander						
District ID:	480			Average Daily I	Membership			
District Category:	Charter	03 - Elem	04 - Middle	05 - High	06-Alt	09 - Presch	Other	
Student Count:	352.15	261.95	72.00	18.20	0.00	0.00	0.00	
Average Student Count - District Category	344.06	154.78	57.38	98.95	3.19	0.00	154.78	
Average Student Count - Entire State	2,361.01	1,085.79	535.35	707.31	4.83	1.83	25.89	
Average student Count - Entire state	2,301.01	1,065.79	Charter	707.51	4.03	1.05	State	
		MIN	MAX	AVG		MIN	MAX	AVG
555 Printing and Binding	2	2	90	27	ı	0	90	6
556 Tuition	73	0	310	30		0	5,182	874
557 Food Service Management	0	0	433	53		0	853	369
558 Travel and Training	28	0	94	39		0	222	9
561 General Supplies	234	59	839	301		48	1,017	135
562 Facilities/Energy/Transportation Maintenance	247	0	466	249		0	2,423	335
563 Food Service	0	0	231	9		0	353	20
564 Books and Periodicals	25	0	2,094	103		0	2,094	43
565 Supplies - Technology Related	2	0	629	61		0	629	11
571 Land and Land Improvements	0	0	0	0		0	0	0
572 Buildings	0	0	0	0		0	0	0
573 Vehicles/Equipment/Technology Software	729	75	3,295	415		49	3,295	187
574 Infrastructure	0	0	0	0		0	0	0
581 Dues and Fees	193	3	347	109		3	431	20
582 Judgments Against the School District	0	0	0	0		(0)	21	4
583 Debt-Related Expenditures/Expenses	0	0	15	3		0	190	7
584 Property Taxes	0	0	287	18		0	287	1
589 Miscellaneous Expenditures	4	0	513	43		0	513	4
Total	16,009	10,735	27,393	15,736		10,735	104,727	15,922

OBJECT Detail Level - Expenditures in \$

District:		Highlander						
District ID:	480			Average Daily I	Membership	ı		
District Category:	Charter	03 - Elem	04 - Middle	05 - High	06-Alt	09 - Presch	Other	
Student Count:	352.15	261.95	72.00	18.20	0.00	0.00	0.00	
Average Student County Bistrict Cotesson	244.05	454.70	57.00	00.05	2.40	0.00	454.70	
Average Student Count - District Category	344.06 2,361.01	154.78	57.38	98.95	3.19	0.00	154.78 25.89	
Average Student Count - Entire State	2,301.01	1,085.79	535.35 Charter	707.31	4.83	1.83	State	
		MIN	MAX	AVG		MIN	MAX	AVG
51110 Regular Salaries	3,144,933	729,000	6,408,000	2,357,000	i	729,000	165,017,000	19,317,000
51111 Sick Leave	0	7,000	7,000	7,000		7,000	8,396,000	1,775,000
51112 Vacation	0	7,000	7,000	7,000		7,000	1,824,000	505,000
51113 Professional Days	0	1,000	234,000	72,000		1,000	796,000	180,000
51114 Holiday	0	0	0	0		30,000	252,000	115,000
51115 Salaries - Substitutes	55,075	6,000	198,000	58,000		6,000	9,137,000	538,000
51131 Differential Pay	0	0	0	0		13,000	26,000	19,000
Systemwide Supervisors	0	6,000	6,000	6,000		1,000	1,748,000	238,000
51133 Longevity (Non-Certified Only)	0	0	0	0		11,000	611,000	117,000
51134 Sabbatical	0	0	0	0		24,000	24,000	24,000
51135 Retroactive Salary	0	0	0	0		10,000	48,000	23,000
51140 Academic Fellowships	0	0	0	0		146,000	146,000	146,000
51201 Regular Overtime	11,122	1,000	25,000	10,000		(46,000)	531,000	65,000
51202 Snow Removal Overtime	0	0	0	0		1,000	39,000	12,000
51203 Event Coverage Overtime	0	0	0	0		(1,000)	60,000	26,000
51302 Professional Development - School	0	2,000	63,000	18,000		(1,000)	195,000	25,000
51303 Professional Development - District	0	1,000	1,000	1,000		1,000	1,506,000	126,000
51304 Trainer Expense	0	2,000	2,000	2,000		1,000	20,000	6,000
51306 Vacation Payoff	0	0	0	0		1,000	250,000	36,000
51307 Injured Employees	0	0	0	0		201,000	201,000	201,000
51308 After School Programs	5,583	1,000	238,000	47,000		1,000	1,054,000	95,000
51309 Tutoring	0	3,000	60,000	22,000		1,000	82,000	21,000
51311 Curriculum Work	0	6,000	30,000	16,000		2,000	107,000	32,000
51322 Severance	0	0	0	0		2,000	666,000	83,000
51323 Detention Coverage	0	1,000	6,000	3,000		1,000	54,000	12,000

District:		Highlander						
District ID:	480			Average Daily I	Membership			
District Category:	Charter	03 - Elem	04 - Middle	05 - High	06-Alt	09 - Presch	Other	
Student Count:	352.15	261.95	72.00	18.20	0.00	0.00	0.00	
Average Student Count - District Category	344.06	154.78	57.38	98.95	3.19	0.00	154.78	
Average Student Count - Entire State	2,361.01	1,085.79	535.35	707.31	4.83	1.83	25.89	
	2,002.02	_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Charter	70110			State	
		MIN	MAX	AVG		MIN	MAX	AVG
51324 AM/PM Supervision	0	32,000	32,000	32,000		15,000	93,000	42,000
51325 Breakfast Supervision	0	0	0	0		5,000	169,000	61,000
51326 Teacher Support Team Payments	0	12,000	12,000	12,000		1,000	60,000	16,000
51327 Other Additional Compensation	0	1,000	32,000	12,000		1,000	277,000	50,000
51328 Early Retirement Incentive Payments	0	0	0	0		7,000	127,000	51,000
51331 Sick Leave Bonus	0	6,000	81,000	34,000		1,000	958,000	101,000
51332 Sick Payoff - Non Severance	0	0	0	0		4,000	142,000	49,000
51335 Performance Based Compensation	0	22,000	529,000	276,000		5,000	529,000	93,000
51336 Class Overage/Weighting	0	0	0	0		2,000	303,000	70,000
51338 Summer Pay	0	6,000	29,000	18,000		6,000	991,000	120,000
51339 Class Coverage	0	5,000	33,000	17,000		1,000	331,000	41,000
51401 Stipend - Other	13,000	3,000	92,000	34,000		3,000	2,124,000	112,000
Directors	13,000	3,000	92,000	34,000		4,000	155,000	25,000
Advisors		1,000	29,000	15,000		1,000	798,000	157,000
	0			•		•	•	
51405 Stipend - Instructional Coaches	0	0	0	0		1,000	140,000	78,000
51406 Stipend - Athletic Event Officials/Personnel	0	0	0	0		1,000	38,000	9,000
51407 Stipend - Mentors 52101 Health and Medical Premiums	358.180	7,000	7,000	7,000		1,000	30,000	12,000
52101 Health and Medical Premiums 52102 Life	358,189 7,536	34,000 1,000	860,000 30,000	300,000 7,000		3,000 1,000	14,307,000 328,000	1,683,000 68,000
52103 Dental	25,767	2,000	62,000	22,000		(1,000)	3,037,000	232,000
52104 Vision	2,098	3,000	4,000	4,000		1,000	12,000	5,000
52105 Disability	0	1,000	35,000	13,000		1,000	171,000	25,000
52106 Other Insurance	0	2,000	2,000	2,000		2,000	906,000	158,000
52107 Death Benefit	0	0	0	0		5,000	5,000	5,000

District:		Highlander						
District ID:	480			Average Daily I	Membership			
District Category:	Charter	03 - Elem	04 - Middle	05 - High	06-Alt	09 - Presch	Other	
Student Count:	352.15	261.95	72.00	18.20	0.00	0.00	0.00	
Average Student Count - District Category	344.06	154.78	57.38	98.95	3.19	0.00	154.78	
Average Student Count - Entire State	2,361.01	1,085.79	535.35	707.31	4.83	1.83	25.89	
			Charter				State	
		MIN	MAX	AVG		MIN	MAX	AVG
52108 Wellness Program	0	5,000	12,000	8,000		1,000	502,000	130,000
52109 Medical Buyback Payments	35,689	2,000	92,000	25,000		2,000	670,000	124,000
52111 Legal Benefits	0	0	0	0		6,000	25,000	15,000
52112 Uniform Allowance	0	0	0	0		1,000	1,000	1,000
52121 Health and Medical - Self Insured / Active	0	190,000	190,000	190,000		2,000	30,596,000	4,367,000
52122 Health and Medical - Self Insured / Retiree	0	0	0	0		(380,000)	7,718,000	680,000
52123 Dental Buyback Payments	0	1,000	2,000	2,000		1,000	31,000	10,000
52124 Dental - Self Insured / Active	0	17,000	17,000	17,000		17,000	1,186,000	310,000
52125 Dental - Self Insured / Retiree	0	0	0	0		(17,000)	290,000	37,000
52201 Current Benefits	0	0	0	0		6,000	25,000	16,000
52202 Future Benefits	0	21,000	21,000	21,000		21,000	619,000	216,000
52203 Teacher/Administrative Pension - ERSRI		,	,	,		,	,	,
(Defined Benefit)	243,428	73,000	653,000	197,000		14,000	19,180,000	2,161,000
52204 Private Pension Payment	0	42,000	42,000	42,000		3,000	1,676,000	474,000
52205 Certified Contributions - State Schools Only	0	0	0	0		825,000	1,882,000	1,354,000
52206 Non-Certified Contributions - State Schools								
Only	0	0	0	0		82,000	82,000	82,000
52207 Survivor Benefits - ERSRI	0	2,000	2,000	2,000		1,000	97,000	26,000
52208 MERS Pension (Defined Benefit)	0	9,000	35,000	22,000		1,000	8,846,000	612,000
52213 Teacher/Administrative Pension - ERSRI		2,222		,		,	-,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
(Defined Contribution)	12,465	4,000	32,000	14,000		4,000	1,861,000	309,000
52214 Private Pension Payment - Defined	,	.,	,	_ :,;;;		,,,,,	_,,	220,222
Contribution	0	0	0	0		0	0	0
52218 MERS Pension (Defined Contribution)	0	3,000	3,000	3,000		3,000	213,000	41,000
52301 FICA	185,204	9,000	448,000	150,000		9,000	11,459,000	790,000
52302 Medicare	43,316	12,000	106,000	38,000		12,000	2,745,000	295,000

District:		Highlander						
District ID:	480			Average Daily	Membership			
District Category:	Charter	03 - Elem	04 - Middle	05 - High	06-Alt	09 - Presch	Other	
Student Count:	352.15	261.95	72.00	18.20	0.00	0.00	0.00	
Average Student Count - District Category	344.06	154.78	57.38	98.95	3.19	0.00	154.78	
Average Student Count - Entire State	2,361.01	1,085.79	535.35	707.31	4.83	1.83	25.89	
			Charter				State	
		MIN	MAX	AVG	•	MIN	MAX	AVG
52401 403b Contributions	37,721	1,000	53,000	24,000		1,000	53,000	25,000
52402 401k Contributions	0	5,000	233,000	88,000		5,000	233,000	88,000
52501 Unemployment Insurance	50,562	14,000	171,000	48,000		1,000	359,000	61,000
52710 Workers Compensation Premium	11,400	2,000	33,000	11,000		2,000	635,000	106,000
52720 Workers Compensation (Self Insured)	0	0	0	0		9,000	1,978,000	474,000
52730 Workers Compensation Medical (Self								
Insured)	0	0	0	0		1,000	889,000	300,000
52901 Cafeteria Plan Fees	3,493	4,000	16,000	10,000		1,000	20,000	8,000
52902 Employee Assistance Programs	0	1,000	1,000	1,000		1,000	38,000	15,000
52903 Tuition Reimbursement - Taxable	0	0	0	0		6,000	13,000	10,000
52910 Auto Allowance	0	0	0	0		2,000	79,000	14,000
52915 Union Benefits and Pension	0	0	0	0		1,000	4,717,000	960,000
52916 Housing Allowance	0	0	0	0		0	0	0
52917 Tuition Reimbursement - Non Taxable	0	3,000	24,000	12,000		1,000	31,000	9,000
53101 Administrative Support	163,996	4,000	164,000	57,000		1,000	164,000	32,000
53102 Temporary Clerical Support	0	1,000	4,000	2,000		1,000	9,000	3,000
53201 Diagnosticians	0	0	0	0		1,000	63,000	21,000
53202 Speech Therapists	1,370	2,000	140,000	49,000		2,000	225,000	53,000
53203 Occupational Therapists	0	10,000	50,000	29,000		1,000	322,000	72,000
53204 Therapists	0	4,000	25,000	14,000		1,000	241,000	43,000
53205 Psychologists	5,920	4,000	98,000	25,000		1,000	368,000	56,000
53206 Audiologists	300	1,000	2,000	1,000		1,000	57,000	10,000
53207 Interpreters and Translators	0	2,000	5,000	3,000		1,000	127,000	11,000
53208 Orientation and Mobility Specialists	0	0	0	0		1,000	174,000	34,000
53209 Bus Assistants/Monitors	0	0	0	0		59,000	537,000	242,000

District ID: 480 Average Daily Membership District Category: Charter 03 - Elem 04 - Middle 05 - High 06-Alt 09 - Presch Other Student Count: 352.15 261.95 72.00 18.20 0.00 0.00 0.00 Average Student Count - District Category 344.06 154.78 57.38 98.95 3.19 0.00 154.78
Student Count: 352.15 261.95 72.00 18.20 0.00 0.00 0.00
Average Student Count - District Category 344.06 154.78 57.38 98.95 3.19 0.00 154.78
Average Student Count - District Category 344.06 154.78 57.38 98.95 3.19 0.00 154.78
Average Student Count - Entire State 2,361.01 1,085.79 535.35 707.31 4.83 1.83 25.89
Charter State
MIN MAX AVG MIN MAX AVG
53210 Performing Arts 13,225 2,000 14,000 9,000 1,000 14,000 6,0
53211 Physical Therapists 0 2,000 4,000 3,000 2,000 146,000 33,00
52242 Perment for Construct Valuations
53212 Payment for Services - Volunteers 0 0 0 0 0 2,000 64,000 30,0
53213 Evaluations 1,750 1,000 69,000 16,000 1,000 111,000 20,0
53214 Mentoring 0 5,000 30,000 17,000 5,000 883,000 69,0
53215 GED Testing 0 0 0 0 1,000 2,000 2,0
53216 Tutoring Services 2,720 3,000 7,000 5,000 1,000 313,000 24,0
53217 Parents as Teachers 0 0 0 0 1,000 1,000 1,000 1,000
53218 Student Assistance 3,380 1,000 4,000 2,000 1,000 910,000 93,0
53220 Other Purchased Professional Educational Services 8,761 3,000 242,000 44,000 1,000 5,838,000 226,000 242,000 5,838,000
Services 8,761 3,000 242,000 44,000 1,000 5,838,000 226,0 53221 Virtual Classrooms 0 1,000 9,000 5,000 1,000 43,000 16,0
53222 Web-based Supplemental Instructional
Programs 0 2,000 44,000 13,000 1,000 427,000 52,0
53223 Instructional Teachers 0 13,000 73,000 43,000 2,000 135,000 40,0
53224 Personal-Care Attendants 0 0 0 0 1,000 677,000 142,0
53301 Professional Development and Training
Services 56,921 1,000 181,000 39,000 1,000 1,083,000 100,0
53302 Curriculum Development 1,725 1,000 46,000 23,000 1,000 293,000 27,0
53303 Conferences / Workshops 0 1,000 38,000 9,000 1,000 214,000 28,0
53401 Auditing/Actuarial Services 39,000 10,000 53,000 20,000 1,000 145,000 25,000
53402 Legal Services 11,250 4,000 56,000 22,000 1,000 199,000 54,0
53403 Health Service Providers - For Students 150 1,000 4,000 2,000 1,000 434,000 55,0
53404 Compliance 0 4,000 4,000 4,000 1,000 23,000 7,0
53405 Private Pension Advisors 0 2,000 6,000 4,000 1,000 57,000 9,0
53406 Other Services 44,300 2,000 187,000 63,000 2,000 391,000 79,00

District:		Highlander						
District ID:	480			Average Daily I	Membership			
District Category:	Charter	03 - Elem	04 - Middle	05 - High	06-Alt	09 - Presch	Other	
Student Count:	352.15	261.95	72.00	18.20	0.00	0.00	0.00	
Average Student Count - District Category	344.06	154.78	57.38	98.95	3.19	0.00	154.78	
Average Student Count - Entire State	2,361.01	1,085.79	535.35	707.31	4.83	1.83	25.89	
			Charter				State	
		MIN	MAX	AVG		MIN	MAX	AVG
53407 Bond Raising Contractors	0	0	0	0		0	0	0
53408 Board Elections	0	0	0	0		2,000	5,000	4,000
53409 Negotiations/Arbitration	0	0	0	0		1,000	28,000	7,000
53410 Police and Fire Details	4,828	1,000	5,000	1,000		(1,000)	97,000	19,000
53411 Physicians	0	0	0	0		1,000	31,000	8,000
53412 Dentists	0	1,000	1,000	1,000		1,000	64,000	6,000
53413 Crossing Guards	0	0	0	0		41,000	41,000	41,000
53414 Medicaid Claims Provider	19,018	1,000	25,000	11,000		1,000	204,000	26,000
53415 Optometrists	0	0	0	0		2,000	9,000	6,000
53416 Officials/Referees	0	1,000	7,000	3,000		1,000	147,000	32,000
53417 Contracted Nursing Services	0	4,000	63,000	22,000		2,000	422,000	79,000
53501 Data Processing Services	8,289	4,000	23,000	9,000		1,000	1,889,000	71,000
53502 Other Technical Services	24,907	1,000	58,000	21,000		1,000	584,000	96,000
53503 Testing	0	1,000	15,000	6,000		1,000	124,000	16,000
55505 Testing	· ·	1,000	15,000	0,000		1,000	124,000	10,000
53701 Other Charges	0	1,000	23,000	5,000		1,000	122,000	12,000
53703 Accreditation	0	0	0	0		1,000	21,000	6,000
53705 Shipping and Postage	7,785	1,000	15,000	5,000		1,000	155,000	14,000
53706 Catering/Food Reimbursement	5,818	1,000	33,000	12,000		1,000	41,000	9,000
54201 Rubbish Disposal Services	14,820	1,000	36,000	9,000		1,000	299,000	27,000
54202 Snow Plowing Services	4,540	2,000	35,000	10,000		1,000	492,000	37,000
54203 Custodial Services	76,151	1,000	104,000	36,000		1,000	17,957,000	839,000
54204 Groundskeeping Services	11,395	3,000	18,000	11,000		2,000	157,000	30,000
6	11,000	3,000	10,000	22,000		_,000	257,000	33,000
54205 Rodent and Pest Control Services	735	1,000	20,000	3,000		1,000	57,000	5,000
54206 Cleaning Services	0	1,000	36,000	15,000		1,000	36,000	8,000
54207 Temporary Custodial Support	0	1,000	1,000	1,000		1,000	1,000	1,000

District:		Highlander						
District ID:	480			Average Daily I	Membership			
District Category:	Charter	03 - Elem	04 - Middle	05 - High	06-Alt	09 - Presch	Other	
Student Count:	352.15	261.95	72.00	18.20	0.00	0.00	0.00	
Average Student Count - District Category	344.06	154.78	57.38	98.95	3.19	0.00	154.78	
Average Student Count - Entire State	2,361.01	1,085.79	535.35	707.31	4.83	1.83	25.89	
			Charter				State	
		MIN	MAX	AVG	-	MIN	MAX	AVG
54310 Non-Technology-Related Maintenance and								
Repairs	0	1,000	33,000	6,000		1,000	429,000	48,000
54311 Maintenance and Repairs - Fixtures and								
Equipment; Service Contracts and Agreements	0	1,000	32,000	6,000		1,000	206,000	40,000
54312 Maintenance and Repairs - General; Service								
Contracts and Agreements	21,865	1,000	153,000	27,000		1,000	921,000	92,000
54313 Maintenance and Repairs - Non-Student								
Transportation Vehicles; Service Contracts and								
Agreements	0	0	0	0		1,000	36,000	11,000
54314 Maintenance and Repairs - Student								
Transportation Vehicles; Service Contracts and								
Agreements	0	4,000	5,000	5,000		1,000	409,000	43,000
54320 Maintenance and Repairs - Technology-								
Related Hardware; Service Contracts and								
Agreements	1,198	(5,000)	136,000	20,000		(5,000)	426,000	25,000
54321 Maintenance and Repairs - Electrical;							•••	
Service Contracts and Agreements	6,306	1,000	23,000	7,000		1,000	200,000	22,000
54000 A4								
54322 Maintenance and Repairs - HVAC; Service	42.076	4 000	00.000	24 000		4 000	4 072 000	06.000
Contracts and Agreements	13,876	1,000	80,000	21,000		1,000	1,873,000	96,000
E4222 Maintanance and Banaire Class Comit-								
54323 Maintenance and Repairs - Glass; Service Contracts and Agreements	0	1,000	2,000	1,000		1,000	6,000	2,000
Contracts and Agreements	U	1,000	2,000	1,000		1,000	0,000	2,000
54324 Maintenance and Repairs - Plumbing;								
Service Contracts and Agreements	5,561	1,000	48,000	8,000		1,000	59,000	13,000
Service Contracts and Agreements	3,301	1,000	40,000	3,000		1,000	33,000	13,000

District:									
District ID:	480	Average Daily Mem							
District Category:	Charter	03 - Elem	04 - Middle	05 - High	06-Alt	09 - Presch	Other		
Student Count:	352.15	261.95	72.00	18.20	0.00	0.00	0.00		
Average Student Count - District Category	344.06	154.78	57.38	98.95	3.19	0.00	154.78		
Average Student Count - Entire State	2,361.01	1,085.79	535.35	707.31	4.83	1.83	25.89		
-		Charter				State			
		MIN	MAX	AVG	· •	MIN	MAX	AVG	
54325 Maintenance and Repairs - Vandalism;									
Service Contracts and Agreements	0	0	0	0		1,000	7,000	2,000	
54402 Water	3,082	1,000	18,000	7,000		1,000	233,000	33,000	
54403 Telephone	7,650	(3,000)	18,000	5,000		(19,000)	415,000	30,000	
54404 Energy Management Services	0	158,000	158,000	158,000		3,000	158,000	33,000	
54405 Sewage/Cesspool	6,789	1,000	20,000	7,000		1,000	514,000	40,000	
54406 Wireless Communications	7,392	1,000	96,000	18,000		1,000	225,000	19,000	
54407 Internet Connectivity	450	1,000	86,000	14,000		1,000	86,000	17,000	
54501 School and District Construction	0	0	0	0		0	0	0	
54601 Renting Land and Buildings	20,472	(1,000)	442,000	68,000		(1,000)	442,000	40,000	
54602 Rental of Equipment and Vehicles 54603 Rentals of Computers and Related	30,668	1,000	31,000	10,000		1,000	390,000	49,000	
Equipment	0	2,000	55,000	19,000		2,000	249,000	66,000	
54604 Graduation Rentals	0	1,000	2,000	1,000		1,000	29,000	7,000	
54605 Ice Rink Rental	0	0	0	0		2,000	39,000	14,000	
54606 Pool Rental	0	0	0	0		1,000	8,000	5,000	
54607 Golf Course Rental 54608 Uniform Rental	0	0	0	0		1,000 3,000	2,000 4,000	2,000 4,000	
54901 Other Purchased Property Services	0	3,000	5,000	3,000		(1,000)	601,000	45,000	
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54902 Alarm and Fire Safety Services	4,922	1,000	26,000	7,000		1,000	536,000	39,000	

District:	Highlander								
District ID:	480 Average Daily					Membership			
District Category:	Charter	03 - Elem	04 - Middle	05 - High	06-Alt	09 - Presch	Other		
Student Count:	352.15	261.95	72.00	18.20	0.00	0.00	0.00		
Average Student Count - District Category	344.06	154.78	57.38	98.95	3.19	0.00	154.78		
Average Student Count - Entire State	2,361.01	1,085.79	535.35	707.31	4.83	1.83	25.89		
			Charter				State		
		MIN	MAX	AVG		MIN	MAX	AVG	
54903 Moving and Rigging	4,288	1,000	12,000	5,000		1,000	42,000	9,000	
54904 Vehicle Registration (Non-student									
transportation vehicles)	0	0	0	0		1,000	1,000	1,000	
55110 Student Transportation Purchased from									
another School District, Individuals, and Public									
Carriers within the State	127,888	26,000	253,000	111,000		1,000	2,055,000	177,000	
55111 Transportation Contractors	19,047	2,000	998,000	156,000		2,000	12,438,000	1,393,000	
55120 Student Transportation Purchased from									
another School District outside the State	0	0	0	0		0	0	0	
55121 Vehicle Registration (Student transportation									
vehicles)	0	1,000	1,000	1,000		1,000	7,000	2,000	
55201 Property and Liability Insurance	21,961	2,000	54,000	20,000		2,000	811,000	109,000	
55202 Theft Insurance	0	1,000	1,000	1,000		1,000	1,000	1,000	
55203 Fire Insurance	0	0	0	0		49,000	133,000	80,000	
55204 Student Accident Insurance	5,072	1,000	7,000	3,000		1,000	9,000	4,000	
55205 Flood Insurance	0	0	0	0		29,000	29,000	29,000	
55206 Fleet/Vehicle Insurance	0	6,000	6,000	6,000		6,000	102,000	39,000	
55207 Errors and Omissions Insurance (Directors		-	•			•	•	•	
and Officers)	3,921	(1,000)	10,000	5,000		(1,000)	70,000	14,000	
55401 Advertising Costs	4,291	1,000	45,000	9,000		1,000	45,000	8,000	
55501 Printing	812	1,000	41,000	7,000		1,000	148,000	12,000	
55502 Binding	0	2,000	2,000	2,000		1,000	4,000	2,000	
55503 Document Copying	21	1,000	15,000	6,000		1,000	127,000	22,000	
55610 Tuition to Other School Districts within the									
State	0	0	0	0		26,000	1,843,000	459,000	

District:		Highlander						
District ID:	480			Average Daily I	Membership			
District Category:	Charter	03 - Elem	04 - Middle	05 - High	06-Alt	09 - Presch	Other	
Student Count:	352.15	261.95	72.00	18.20	0.00	0.00	0.00	
Average Student Count - District Category	344.06	154.78	57.38	98.95	3.19	0.00	154.78	
Average Student Count - Entire State	2,361.01	1,085.79	535.35	707.31	4.83	1.83	25.89	
			Charter				State	
		MIN	MAX	AVG	•	MIN	MAX	AVG
55620 Tuition to Other School Districts outside the								
State	0	0	0	0		97,000	97,000	97,000
55630 Tuition to Private Sources	25,745	13,000	52,000	34,000		13,000	16,562,000	1,847,000
55640 Tuition to Education Service Agencies within								
the State	0	0	0	0		2,000	1,253,000	263,000
55650 Tuition to Education Service Agencies								
outside the State	0	0	0	0		253,000	681,000	440,000
55660 Tuition to Charter Schools	0	0	0	0		16,000	7,073,000	817,000
55680 Tuition to School Districts for Voucher								
Payments	0	0	0	0		0	0	0
55690 Tuition - Other	0	0	0	0		0	0	0
55701 Food Service Contractors	0	2,000	141,000	48,000		2,000	14,704,000	1,246,000
55702 Soda Subsidy	0	0	0	0		0	0	0
55703 Armored Car Service	0	0	0	0		42,000	42,000	42,000
55704 Food Storage Fees	0	0	0	0		2,000	2,000	2,000
55705 Inspection Services	0	1,000	1,000	1,000		1,000	245,000	15,000
55801 Board Travel	0	1,000	1,000	1,000		1,000	5,000	3,000
55802 Board Training	0	0	0	0		1,000	21,000	5,000
55803 Employee Travel - Non-Teachers	7,061	1,000	12,000	4,000		1,000	44,000	8,000
55806 Bus Driver In-Service Training	0	0	0	0		0	0	0
55807 Student Travel	0	1,000	12,000	5,000		1,000	144,000	12,000
55808 Parent Travel	0	0	0	0		1,000	2,000	1,000
55809 Employee Travel - Teachers	2,783	1,000	33,000	6,000		1,000	33,000	8,000
55810 Travel - Other	0	1,000	81,000	12,000		1,000	81,000	7,000
55910 Services Purchased from another School								
District or Education Service Agency within the								
State	0	0	0	0		0	0	0

District:		Highlander						
District ID:	480			Average Daily I	Membership	ı		
District Category:	Charter	03 - Elem	04 - Middle	05 - High	06-Alt	09 - Presch	Other	
Student Count:	352.15	261.95	72.00	18.20	0.00	0.00	0.00	
Average Student Count - District Category	344.06	154.78	57.38	98.95	3.19	0.00	154.78	
Average Student Count - Entire State	2,361.01	1,085.79	535.35	707.31	4.83	1.83	25.89	
			Charter				State	
		MIN	MAX	AVG	. ,	MIN	MAX	AVG
55920 Contracts - Interagency	0	0	0	0		0	0	0
55000 011 0 1 15 1 11				_				
55930 Other Contract Services - Interagency	0	0	0	0		0	0	0
55950 Services Purchased from another School								
District or Education Service Agency outside the							_	_
State	0	0	0	0		0	0	0
56101 General Supplies and Materials	71,401	11,000	268,000	78,000		11,000	3,046,000	288,000
56112 Uniform/Wearing Apparel Supplies	6,623	(7,000)	13,000	4,000		(7,000)	49,000	7,000
56113 Graduation Supplies	1,429	1,000	7,000	3,000		1,000	16,000	6,000
56115 Medical Supplies	2,995	1,000	7,000	3,000		1,000	43,000	7,000
56116 Athletic Supplies	0	1,000	5,000	3,000		1,000	72,000	26,000
56117 Honors/Awards Supplies	0	1,000	61,000	10,000		1,000	61,000	6,000
56201 Natural Gas	27,993	1,000	135,000	33,000		1,000	2,238,000	283,000
56202 Gasoline	0	1,000	6,000	3,000		1,000	594,000	51,000
56203 Diesel Fuel	0	14,000	14,000	14,000		1,000	390,000	66,000
56204 Propane	0	1,000	20,000	10,000		1,000	114,000	19,000
·		,	•	,		•	•	,
56207 Vehicle Maintenance Supplies/Parts	0	0	0	0		1,000	355,000	31,000
56208 Bottled Gas	0	0	0	0		0	0	0
56209 Fuel Oil	0	31,000	31,000	31,000		3,000	912,000	210,000
56210 Coal	0	0	0	0		0	0	0
56211 Other Supplies	80	1,000	5,000	3,000		1,000	82,000	22,000
56213 Glass	0	0	0	0		1,000	38,000	8,000
56214 Paint	0	1,000	3,000	1,000		1,000	23,000	6,000
56215 Electricity	45,423	11,000	129,000	49,000		11,000	2,919,000	356,000
56216 Lumber and Hardware	0	1,000	1,000	1,000		1,000	98,000	19,000
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District:		Highlander						
District ID:	480			Average Daily I	Membership			
District Category:	Charter	03 - Elem	04 - Middle	05 - High	06-Alt	09 - Presch	Other	
Student Count:	352.15	261.95	72.00	18.20	0.00	0.00	0.00	
Assessed Student Count District Cottons	244.05	454.70	57.20	00.05	2.40	0.00	454.70	
Average Student Count - District Category	344.06	154.78	57.38	98.95	3.19	0.00	154.78	
Average Student Count - Entire State	2,361.01	1,085.79	535.35	707.31	4.83	1.83	25.89	
		MIN	Charter MAX	AVG		MIN	State MAX	AVG
56217 Plumbing and Heating Supplies	0	1,000	1,000	1,000	-	1,000	131,000	23,000
	0							
56218 Electrical Supplies	13.100	1,000	1,000	1,000		1,000	58,000	13,000
56219 Custodial Supplies	13,190	1,000	34,000	13,000		1,000	241,000	57,000
56220 Materials for Snow and Ice Removal	253	1,000	2,000	1,000		1,000	12,000	4,000
56221 Lamps and Lights	0	1,000	1,000	1,000		1,000	28,000	6,000
56301 Food - Food Service Program	0	3,000	40,000	22,000		1,000	527,000	174,000
000021000110000001100110011	ŭ	3,000	10,000	22,000		1,000	327,000	17 1,000
56302 Non-Food - Food Service Program	0	1,000	6,000	4,000		1,000	420,000	73,000
56304 Uniform/Wearing Apparel - Food	0	0	0	0		0	0	0
56305 Milk - Food Service Program	0	2,000	2,000	2,000		2,000	53,000	28,000
56401 Textbooks	7,954	1,000	217,000	25,000		1,000	488,000	75,000
56402 Library Books	20	(1,000)	59,000	22,000		(1,000)	71,000	17,000
56403 Reference Books	0	1,000	20,000	3,000		1,000	91,000	8,000
56404 Subscriptions and Periodicals	963	1,000	5,000	2,000		1,000	36,000	7,000
56405 Book Repairs	0	0	0	0		1,000	2,000	1,000
56406 Textbooks - Non-Public	0	0	0	0		1,000	89,000	11,000
56407 Web-based Software or Databases - Library	0	1,000	4,000	2,000		1,000	50,000	10,000
56408 Other Textbooks	0	0	0	0		2,000	6,000	4,000
56409 Electronic Textbooks	0	1,000	1,000	1,000		1,000	142,000	13,000
56501 Technology-Related Supplies	832	1,000	98,000	19,000		1,000	128,000	28,000
57101 Land	0	0	0	0		0	0	0
57102 Land Improvements	0	0	0	0		0	0	0
57201 Buildings Purchase	0	0	0	0		0	0	0
57202 Building Improvements	0	0	0	0		0	0	0
57301 Vehicles	0	0	0	0		6,000	127,000	35,000
57303 Buses	0	0	0	0		10,000	98,000	49,000
57305 Equipment	0	1,000	102,000	20,000		1,000	278,000	69,000

District:		Highlander						
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Student Count:	352.15	261.95	72.00	18.20	0.00	0.00	0.00	
Average Student Count - District Category	344.06	154.78	57.38	98.95	3.19	0.00	154.78	
Average Student Count - Entire State	2,361.01	1,085.79	535.35	707.31	4.83	1.83	25.89	
			Charter				State	
		MIN	MAX	AVG	_	MIN	MAX	AVG
57306 Furniture and Fixtures	8,203	2,000	129,000	32,000		1,000	223,000	37,000
57309 Technology-Related Hardware	228,227	1,000	349,000	69,000		1,000	3,290,000	283,000
57311 Technology Software	20,219	1,000	45,000	16,000		1,000	739,000	71,000
57313 Environmental Equipment	0	0	0	0		1,000	27,000	10,000
57401 Water Systems	0	0	0	0		0	0	0
57402 Sewer Systems	0	0	0	0		0	0	0
57403 Roads	0	0	0	0		0	0	0
57404 Bridges	0	0	0	0		0	0	0
F7405 Other Land Land Lafter band on Accele						•	•	•
57405 Other Long-term Infrastructure Assets	0	0	0	0		0	0	0
58101 Professional Organization Fees	13,700	1,000	35,000	13,000		1,000	145,000	23,000
58102 Other Dues and Fees	45,710	1,000	46,000	21,000		1,000	198,000	27,000
58103 Bank Fees	3,706	(1,000)	14,000	3,000		(1,000)	14,000	3,000
58104 License and Permit Fees	4,690	1,000	5,000	1,000		1,000	5,000	1,000
58201 Tax Liability/Penalty	0	0	0	0		2,000	15,000	6,000
58206 Claims and Settlements	0	0	0	0		(1,000)	298,000	45,000
58310 Redemption of Principal	0	0	0	0		0	0	0
58311 Bond Principal Payment	0	0	0	0		0	0	0
58313 Special Revenue Bond Principal Payment	0	0	0	0		0	0	0
58315 Redemption of Principal - Non Debt Service						-	-	-
Funds	0	0	0	0		832,000	832,000	832,000
58320 Interest	0	1,000	15,000	8,000		1,000	15,000	8,000
58322 Bond Interest Payment	0	0	0	0		0	0	0
58324 Special Revenue Bond Interest Payment	0	0	0	0		0	0	0
58325 Interest Payment - Non Debt Service Funds	0	0	0	0		22,000	42,000	32,000

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			Charter				State	
		MIN	MAX	AVG		MIN	MAX	AVG
58330 Amortization of Bond Issuance and Other								
Debt-Related Costs	0	0	0	0		0	0	0
58340 Amortization of Premium and Discount on		-	-	_		-	-	_
Issuance of Bonds	0	0	0	0		0	0	0
58341 Bond Fees	0	0	0	0		0	0	0
58401 Real and Personal Property Taxes	0	1,000	58,000	13,000		1,000	58,000	12,000
58901 Other Miscellaneous Expenses	1,009	1,000	40,000	9,000		1,000	92,000	13,000
58902 Bad Debt Expense	345	1,000	127,000	35,000		1,000	127,000	28,000
59201 Debt Defeasance	0	0	0	0		0	0	0
59401 Loss on Sale	0	0	0	0		0	0	0
59501 Special Items - GASB 34	0	0	0	0		0	0	0
59601 Extraordinary Items	0	0	0	0		0	0	0
Total	5,637,721	1,806,000	18,852,000	6,553,000		3,525,000	442,922,000	55,823,000
OBJECT Detail Level - Expenditures in %								
51110 Regular Salaries	55.78%			50.74%				52.09%
51111 Sick Leave	0.00%			0.02%				0.06%
51112 Vacation	0.00%			0.02%				0.03%
51113 Professional Days	0.00%			0.65%				0.47%
51114 Holiday	0.00%			0.00%				0.01%
51115 Salaries - Substitutes	0.98%			1.19%				1.16%
51131 Differential Pay	0.00%			0.00%				0.00%
51132 Department Heads, House Leaders, and								
Systemwide Supervisors	0.00%			0.00%				0.14%
51133 Longevity (Non-Certified Only)	0.00%			0.00%				0.03%
51134 Sabbatical	0.00%			0.00%				0.00%
51135 Retroactive Salary	0.00%			0.00%				0.00%

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The de state to and Entire state	2,301.01	1,003.73	Charter	707.51	4.03	1.03	State	
		MIN	MAX	AVG		MIN	MAX	AVG
51140 Academic Fellowships	0.00%		140 01	0.00%	•		140.01	0.00%
51201 Regular Overtime	0.20%			0.02%				0.08%
51202 Snow Removal Overtime	0.00%			0.00%				0.00%
51203 Event Coverage Overtime	0.00%			0.00%				0.01%
51302 Professional Development - School	0.00%			0.13%				0.07%
51303 Professional Development - District	0.00%			0.00%				0.04%
51304 Trainer Expense	0.00%			0.00%				0.00%
51306 Vacation Payoff	0.00%			0.00%				0.02%
51307 Injured Employees	0.00%			0.00%				0.00%
51308 After School Programs	0.10%			0.44%				0.29%
51309 Tutoring	0.00%			0.19%				0.08%
51311 Curriculum Work	0.00%			0.06%				0.05%
51322 Severance	0.00%			0.00%				0.03%
51323 Detention Coverage	0.00%			0.00%				0.01%
51324 AM/PM Supervision	0.00%			0.02%				0.01%
51325 Breakfast Supervision	0.00%			0.00%				0.00%
51326 Teacher Support Team Payments	0.00%			0.01%				0.01%
51327 Other Additional Compensation	0.00%			0.02%				0.03%
54220 Fada Batilana at Languita Bannanta	0.000/			412.172				
51328 Early Retirement Incentive Payments	0.00%			#N/A				#N/A
51331 Sick Leave Bonus	0.00%			0.05%				0.03%
51332 Sick Payoff - Non Severance	0.00%			0.00%				0.06%
51335 Performance Based Compensation	0.00%			0.25%				0.09%
51336 Class Overage/Weighting	0.00%			#N/A				#N/A
51338 Summer Pay	0.00%			0.12%				0.18%
51339 Class Coverage	0.00%			#N/A				#N/A
51401 Stipend - Other	0.23%			0.47%				0.32%
52.52 5perio	0.23/0			0.4770				0.5270

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			Charter				State	
		MIN	MAX	AVG		MIN	MAX	AVG
51403 Stipend - Athletic Directors/Extracurricular								
Directors	0.00%			0.00%				0.02%
51404 Stipend - Athletic Coaches/Extracurricular								
Advisors	0.00%			0.02%				0.18%
51405 Stipend - Instructional Coaches	0.00%			0.00%				0.01%
51406 Stipend - Athletic Event Officials/Personnel	0.00%			0.00%				0.00%
51407 Stipend - Mentors	0.00%			0.01%				0.01%
52101 Health and Medical Premiums	6.35%			5.81%				4.29%
52102 Life	0.13%			0.07%				0.13%
52103 Dental	0.46%			0.43%				0.42%
52104 Vision	0.04%			0.01%				0.01%
52105 Disability	0.00%			0.06%				0.03%
52106 Other Insurance	0.00%			0.00%				0.03%
52107 Death Benefit	0.00%			0.00%				0.00%
52108 Wellness Program	0.00%			0.01%				0.01%
52109 Medical Buyback Payments	0.63%			0.23%				0.26%
52111 Legal Benefits	0.00%			0.00%				0.00%
52112 Uniform Allowance	0.00%			0.00%				0.00%
52121 Health and Medical - Self Insured / Active	0.00%			0.43%				3.83%
52122 Health and Medical - Self Insured / Retiree	0.00%			0.00%				0.49%
52123 Dental Buyback Payments	0.00%			0.01%				0.01%
52124 Dental - Self Insured / Active	0.00%			0.04%				0.18%
52125 Dental - Self Insured / Retiree	0.00%			0.00%				0.02%
52201 Current Benefits	0.00%			0.00%				0.00%
52202 Future Benefits	0.00%			0.06%				0.05%
52203 Teacher/Administrative Pension - ERSRI								
(Defined Benefit)	4.32%			4.09%				4.75%

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			Charter		,		State	
		MIN	MAX	AVG	,	MIN	MAX	AVG
52204 Private Pension Payment	0.00%			0.03%				0.25%
52205 Certified Contributions - State Schools Only	0.00%			0.00%				0.40%
52206 Non-Certified Contributions - State Schools	0.00%			0.00%				0.40%
Only	0.00%			0.00%				0.01%
52207 Survivor Benefits - ERSRI	0.00%			0.00%				0.01%
52208 MERS Pension (Defined Benefit)	0.00%			0.09%				0.45%
52213 Teacher/Administrative Pension - ERSRI	0.0070			0.0370				0.4370
(Defined Contribution)	0.22%			0.26%				0.70%
52214 Private Pension Payment - Defined	0.2270			0.2070				0.7070
Contribution	0.00%			#N/A				#N/A
	0.0070			1114/71				<i></i> , <i></i>
52218 MERS Pension (Defined Contribution)	0.00%			0.01%				0.05%
52301 FICA	3.29%			3.02%				2.15%
52302 Medicare	0.77%			0.80%				0.77%
52401 403b Contributions	0.67%			0.21%				0.07%
52402 401k Contributions	0.00%			0.22%				0.07%
52501 Unemployment Insurance	0.90%			0.82%				0.39%
52710 Workers Compensation Premium	0.20%			0.23%				0.27%
52720 Workers Compensation (Self Insured)	0.00%			0.00%				0.05%
52730 Workers Compensation Medical (Self								
Insured)	0.00%			0.00%				0.00%
52901 Cafeteria Plan Fees	0.06%			0.04%				0.01%
52902 Employee Assistance Programs	0.00%			0.00%				0.00%
52903 Tuition Reimbursement - Taxable	0.00%			0.00%				0.00%
52910 Auto Allowance	0.00%			0.00%				0.01%
52915 Union Benefits and Pension	0.00%			0.00%				0.02%

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			Charter				State	
		MIN	MAX	AVG		MIN	MAX	AVG
52916 Housing Allowance	0.00%			0.00%				0.00%
52917 Tuition Reimbursement - Non Taxable	0.00%			0.03%				0.01%
53101 Administrative Support	2.91%			0.34%				0.14%
53102 Temporary Clerical Support	0.00%			0.01%				0.00%
53201 Diagnosticians	0.00%			0.00%				0.01%
53202 Speech Therapists	0.02%			0.43%				0.19%
53203 Occupational Therapists	0.00%			0.24%				0.16%
53204 Therapists	0.00%			0.05%				0.04%
53205 Psychologists	0.11%			0.38%				0.16%
53206 Audiologists	0.01%			0.00%				0.00%
53207 Interpreters and Translators	0.00%			0.01%				0.02%
53208 Orientation and Mobility Specialists	0.00%			0.00%				0.02%
53209 Bus Assistants/Monitors	0.00%			0.00%				0.08%
53210 Performing Arts	0.23%			0.05%				0.02%
53211 Physical Therapists	0.00%			0.01%				0.05%
53212 Payment for Services - Volunteers	0.00%			0.00%				0.00%
53213 Evaluations	0.03%			0.14%				0.07%
53214 Mentoring	0.00%			0.10%				0.09%
53215 GED Testing	0.00%			0.00%				0.00%
53216 Tutoring Services	0.05%			0.02%				0.03%
53217 Parents as Teachers	0.00%			0.00%				0.00%
53218 Student Assistance	0.06%			0.00%				0.10%
53219 Social Workers	0.00%			0.04%				0.02%
53220 Other Purchased Professional Educational				/-				
Services	0.16%			1.15%				0.64%

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			Charter				State	
50004 V5 - 1 GI	0.004	MIN	MAX	AVG	•	MIN	MAX	AVG
53221 Virtual Classrooms	0.00%			0.00%				0.02%
53222 Web-based Supplemental Instructional								
Programs	0.00%			0.16%				0.10%
53223 Instructional Teachers	0.00%			0.17%				0.07%
53301 Professional Development and Training								
Services	1.01%			0.65%				0.35%
53302 Curriculum Development	0.03%			0.18%				0.07%
53303 Conferences / Workshops	0.00%			0.13%				0.10%
53401 Auditing/Actuarial Services	0.69%			0.42%				0.20%
53402 Legal Services	0.20%			0.57%				0.30%
53403 Health Service Providers - For Students	0.00%			0.01%				0.02%
53404 Compliance	0.00%			0.00%				0.00%
53405 Private Pension Advisors	0.00%			0.01%				0.00%
53406 Other Services	0.79%			1.75%				0.71%
53407 Bond Raising Contractors	0.00%			0.00%				0.00%
53408 Board Elections	0.00%			0.00%				0.00%
53409 Negotiations/Arbitration	0.00%			0.00%				0.00%
53410 Police and Fire Details	0.09%			0.01%				0.03%
53411 Physicians	0.00%			0.00%				0.01%
53412 Dentists	0.00%			0.00%				0.01%
53413 Crossing Guards	0.00%			0.00%				0.00%
53414 Medicaid Claims Provider	0.34%			0.19%				0.10%
53415 Optometrists	0.00%			0.00%				0.00%
53416 Officials/Referees				0.00%				
	0.00%							0.05%
53417 Contracted Nursing Services	0.00%			0.09%				0.10%
53501 Data Processing Services	0.15%			0.17%				0.11%
53502 Other Technical Services	0.44%			0.43%				0.32%

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			Charter				State	
		MIN	MAX	AVG	-	MIN	MAX	AVG
53503 Testing	0.00%			0.09%				0.04%
53701 Other Charges	0.00%			0.03%				0.02%
53703 Accreditation	0.00%			0.00%				0.00%
53705 Shipping and Postage	0.14%			0.08%				0.05%
53706 Catering/Food Reimbursement	0.10%			0.22%				0.08%
54201 Rubbish Disposal Services	0.26%			0.13%				0.08%
54202 Snow Plowing Services	0.08%			0.07%				0.05%
54203 Custodial Services	1.35%			0.53%				0.33%
54204 Groundskeeping Services	0.20%			0.09%				0.06%
54205 Rodent and Pest Control Services	0.01%			0.05%				0.02%
54206 Cleaning Services	0.00%			0.12%				0.04%
54207 Temporary Custodial Support	0.00%			0.00%				0.00%
54310 Non-Technology-Related Maintenance and								
Repairs	0.00%			0.09%				0.10%
54311 Maintenance and Repairs - Fixtures and								
Equipment; Service Contracts and Agreements	0.00%			0.07%				0.11%
54312 Maintenance and Repairs - General; Service								
Contracts and Agreements	0.39%			0.35%				0.28%
54313 Maintenance and Repairs - Non-Student								
Transportation Vehicles; Service Contracts and								
Agreements	0.00%			0.00%				0.01%
54314 Maintenance and Repairs - Student								
Transportation Vehicles; Service Contracts and								
Agreements	0.00%			0.02%				0.02%

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			Charter				State	
		MIN	MAX	AVG		MIN	MAX	AVG
54320 Maintenance and Repairs - Technology-								
Related Hardware; Service Contracts and	0.0004			0.240/				0.000/
Agreements	0.02%			0.21%				0.09%
54321 Maintenance and Repairs - Electrical;								
Service Contracts and Agreements	0.11%			0.09%				0.08%
Service contracts and Agreements	0.11/0			0.0370				0.0070
54322 Maintenance and Repairs - HVAC; Service								
Contracts and Agreements	0.25%			0.12%				0.13%
-								
54323 Maintenance and Repairs - Glass; Service								
Contracts and Agreements	0.00%			0.00%				0.00%
54324 Maintenance and Repairs - Plumbing;								
Service Contracts and Agreements	0.10%			0.05%				0.04%
54325 Maintenance and Repairs - Vandalism;								
Service Contracts and Agreements	0.00%			0.00%				0.00%
54402 Water	0.05%			0.09%				0.08%
54403 Telephone	0.14%			0.14%				0.11%
54404 Energy Management Services	0.00%			0.23%				0.08%
54405 Sewage/Cesspool	0.12%			0.05%				0.06%
54406 Wireless Communications	0.13%			0.13%				0.05%
54407 Internet Connectivity	0.01%			0.33%				0.13%
54501 School and District Construction	0.00%			0.00%				0.00%
54601 Renting Land and Buildings	0.36%			1.01%				0.43%
54602 Rental of Equipment and Vehicles	0.54%			0.22%				0.20%
54603 Rentals of Computers and Related								
Equipment	0.00%			0.19%				0.08%

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			Charter				State	
		MIN	MAX	AVG		MIN	MAX	AVG
54604 Graduation Rentals	0.00%			0.00%				0.01%
54605 Ice Rink Rental	0.00%			0.00%				0.01%
54606 Pool Rental	0.00%			0.00%				0.00%
54607 Golf Course Rental	0.00%			0.00%				0.00%
54608 Uniform Rental	0.00%			0.00%				0.00%
54901 Other Purchased Property Services	0.00%			0.02%				0.09%
54902 Alarm and Fire Safety Services	0.09%			0.11%				0.10%
54903 Moving and Rigging	0.08%			0.01%				0.00%
54904 Vehicle Registration (Non-student								
transportation vehicles)	0.00%			0.00%				0.00%
55110 Student Transportation Purchased from								
another School District, Individuals, and Public								
Carriers within the State	2.27%			1.76%				0.68%
55111 Transportation Contractors	0.34%			2.60%				3.41%
FF120 Student Transportation Durchas - 1 frame								
55120 Student Transportation Purchased from another School District outside the State	0.00%			0.00%				0.00%
55121 Vehicle Registration (Student transportation	0.00%			0.00%				0.00%
vehicles)	0.00%			0.00%				0.00%
55201 Property and Liability Insurance	0.39%			0.48%				0.39%
55202 Theft Insurance	0.00%			0.00%				0.00%

District:		Highlander						
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District Category:	Charter	03 - Elem	04 - Middle	05 - High	06-Alt	09 - Presch	Other	
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Average Student Count - District Category	344.06	154.78	57.38	98.95	3.19	0.00	154.78	
Average Student Count - Entire State	2,361.01	1,085.79	535.35	707.31	4.83	1.83	25.89	
			Charter				State	
		MIN	MAX	AVG		MIN	MAX	AVG
55203 Fire Insurance	0.00%			0.00%				0.01%
55204 Student Accident Insurance	0.09%			0.02%				0.01%
55205 Flood Insurance	0.00%			0.00%				0.00%
55206 Fleet/Vehicle Insurance	0.00%			0.01%				0.02%
55207 Errors and Omissions Insurance (Directors								
and Officers)	0.07%			0.08%				0.03%
55401 Advertising Costs	0.08%			0.20%				0.08%
55501 Printing	0.01%			0.14%				0.06%
55502 Binding	0.00%			0.00%				0.00%
55503 Document Copying	0.00%			0.02%				0.02%
55610 Tuition to Other School Districts within the								
State	0.00%			0.00%				0.94%
55620 Tuition to Other School Districts outside the								
State	0.00%			0.00%				0.00%
55630 Tuition to Private Sources	0.46%			0.21%				1.91%
55640 Tuition to Education Service Agencies within								
the State	0.00%			0.00%				0.25%
55650 Tuition to Education Service Agencies								
outside the State	0.00%			0.00%				0.04%
55660 Tuition to Charter Schools	0.00%			0.00%				0.50%
55680 Tuition to School Districts for Voucher								
Payments	0.00%			0.00%				0.00%
55690 Tuition - Other	0.00%			0.00%				0.00%
55701 Food Service Contractors	0.00%			0.47%				1.38%
55702 Soda Subsidy	0.00%			0.00%				0.00%
55703 Armored Car Service	0.00%			0.00%				0.00%

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			Charter				State	
		MIN	MAX	AVG		MIN	MAX	AVG
55704 Food Storage Fees	0.00%			0.00%				0.00%
55705 Inspection Services	0.00%			0.00%				0.01%
55801 Board Travel	0.00%			0.00%				0.00%
55802 Board Training	0.00%			0.00%				0.00%
55803 Employee Travel - Non-Teachers	0.13%			0.05%				0.03%
55806 Bus Driver In-Service Training	0.00%			0.00%				0.00%
55807 Student Travel	0.00%			0.02%				0.03%
55808 Parent Travel	0.00%			0.00%				0.00%
55809 Employee Travel - Teachers	0.05%			0.08%				0.04%
55810 Travel - Other	0.00%			0.04%				0.02%
55910 Services Purchased from another School District or Education Service Agency within the State	0.00%			0.00%				0.00%
	2 222			2004				
55920 Contracts - Interagency	0.00%			0.00%				0.00%
55930 Other Contract Services - Interagency	0.00%			0.00%				0.00%
55950 Services Purchased from another School District or Education Service Agency outside the								
State	0.00%			0.00%				0.00%
56101 General Supplies and Materials	1.27%			1.60%				1.10%
56112 Uniform/Wearing Apparel Supplies	0.12%			0.04%				0.02%
56113 Graduation Supplies	0.03%			0.03%				0.02%
56115 Medical Supplies	0.05%			0.03%				0.02%
56116 Athletic Supplies	0.00%			0.00%				0.03%
56117 Honors/Awards Supplies	0.00%			0.05%				0.02%
56201 Natural Gas	0.50%			0.35%				0.40%

04 - Middle 72.00 57.38 535.35 Charter	Average Daily N 05 - High 18.20 98.95 707.31	06-Alt 0.00 3.19	09 - Presch 0.00	Other 0.00	
72.00 57.38 535.35 Charter	98.95	3.19	0.00		
57.38 535.35 Charter	98.95	3.19		0.00	
535.35 Charter			0.00		
535.35 Charter			0.00		
Charter	707.31		0.00	154.78	
		4.83	1.83	25.89	
MAN				State	
IVIAA		,	MIN	MAX	AVG
					0.
					0.
	0.06%				0.
	0.00%				0.
					0.
					0.
					0.
					0.
					0.
					0.
					0.
					0.
					0.
					0.
	0.21%				0.
	0 00%				0.
					0.
	0.08%				0.
	0.00%				0.
	0.00%				0.
					0.
					0.
					0.
					0.
					0. 0.
	Charter MAX	MAX AVG 0.01% 0.03% 0.06% 0.00% 0.00% 0.05% 0.00% 0.02% 0.00% 0.00% 0.00% 0.00% 0.21% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	MAX AVG 0.01% 0.03% 0.06% 0.00% 0.00% 0.05% 0.00% 0.02% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	MAX AVG MIN 0.01% 0.03% 0.06% 0.00% 0.00% 0.05% 0.00% 0.02% 0.00% 0.06% 0.00% 0.066% 0.00% 0.0	MAX AVG MIN MAX 0.01% 0.03% 0.06% 0.00% 0.00% 0.05% 0.00% 0.02% 0.00%

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			Charter				State	
		MIN	MAX	AVG		MIN	MAX	AVG
56405 Book Repairs	0.00%			0.00%				0.00%
56406 Textbooks - Non-Public	0.00%			0.00%				0.01%
56407 Web-based Software or Databases - Library	0.00%			0.00%				0.01%
56408 Other Textbooks	0.00%			0.00%				0.00%
56501 Technology-Related Supplies	0.01%			0.63%				0.25%
57101 Land	0.00%			0.00%				0.00%
57102 Land Improvements	0.00%			0.00%				0.00%
57201 Buildings Purchase	0.00%			0.00%				0.00%
57202 Building Improvements	0.00%			0.00%				0.00%
57301 Vehicles	0.00%			0.00%				0.01%
57303 Buses	0.00%			0.00%				0.01%
57305 Equipment	0.00%			0.40%				0.27%
57306 Furniture and Fixtures	0.15%			0.76%				0.29%
57309 Technology-Related Hardware	4.05%			2.10%				1.13%
57311 Technology Software	0.36%			0.29%				0.21%
57313 Environmental Equipment	0.00%			0.00%				0.00%
57401 Water Systems	0.00%			0.00%				0.00%
57402 Sewer Systems	0.00%			0.00%				0.00%
57403 Roads	0.00%			0.00%				0.00%
57404 Bridges	0.00%			0.00%				0.00%
57405 Other Long-term Infrastructure Assets	0.00%			0.00%				0.00%
58101 Professional Organization Fees	0.24%			0.26%				0.13%
58102 Other Dues and Fees	0.81%			0.49%				0.23%
58103 Bank Fees	0.07%			0.04%				0.02%
58104 License and Permit Fees	0.08%			0.01%				0.00%
58201 Tax Liability/Penalty	0.00%			0.00%				0.00%
58206 Claims and Settlements	0.00%			0.00%				0.01%
58310 Redemption of Principal	0.00%			0.00%				0.00%

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			Charter				State	
		MIN	MAX	AVG		MIN	MAX	AVG
8311 Bond Principal Payment	0.00%			0.00%				
58313 Special Revenue Bond Principal Payment	0.00%			0.00%				
8315 Redemption of Principal - Non Debt Service								
unds	0.00%			#N/A				#N//
8320 Interest	0.00%			0.01%				
8322 Bond Interest Payment	0.00%			0.00%				
58324 Special Revenue Bond Interest Payment	0.00%			0.00%				
8325 Interest Payment - Non Debt Service Funds	0.00%			#N/A				#N//
8330 Amortization of Bond Issuance and Other								
ebt-Related Costs	0.00%			0.00%				
8340 Amortization of Premium and Discount on				2.22,1				
ssuance of Bonds	0.00%			0.00%				
8341 Bond Fees	0.00%			0.00%				
55 12 25114 1 555	0.0070			0.0070				
8401 Real and Personal Property Taxes	0.00%			0.19%				
8901 Other Miscellaneous Expenses	0.02%			0.18%				
8902 Bad Debt Expense	0.01%			0.19%				
9201 Debt Defeasance	0.00%			0.00%				
9401 Loss on Sale	0.00%			0.00%				
9501 Special Items - GASB 34	0.00%			0.00%				
9601 Extraordinary Items	0.00%			0.00%				
	100%			#N/A				#N//

OBJECT Detail Level - Expenditures Per Pupil							
51110 Regular Salaries	8,931	4,462	12,685	8,134	4,462	54,309	8,182

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			Charter				State	
		MIN	MAX	AVG	i i	MIN	MAX	AVG
51111 Sick Leave	0	0	52	1		0	365	64
51112 Vacation	0	0	52	1		0	79	18
51113 Professional Days	0	0	708	143		0	708	49
51114 Holiday	0	0	0	0		0	54	2
51115 Salaries - Substitutes	156	0	549	178		0	1,651	216
51131 Differential Pay	0	0	0	0		0	5	0
51132 Department Heads, House Leaders, and								
Systemwide Supervisors	0	0	8	1		0	193	39
51133 Longevity (Non-Certified Only)	0	0	0	0		0	38	10
51134 Sabbatical	0	0	0	0		0	3	0
51135 Retroactive Salary	0	0	0	0		0	5	0
51140 Academic Fellowships	0	0	0	0		0	43	1
51201 Regular Overtime	32	0	32	7		(19)	119	19
51202 Snow Removal Overtime	0	0	0	0		0	6	0
51203 Event Coverage Overtime	0	0	0	0		(0)	12	2
51302 Professional Development - School	0	0	104	19		(0)	105	6
51303 Professional Development - District	0	0	1	0		0	82	21
51304 Trainer Expense	0	0	3	0		0	7	0
51304 Trailler Expense 51306 Vacation Payoff	0	0	0	0		0	52	4
51300 Vacation Payon 51307 Injured Employees	0	0	0	0		0	9	1
51307 injured Employees 51308 After School Programs	16	0	380	92		0	911	26
51309 Tutoring	0	0	138	32		0	138	5
51311 Curriculum Work	0	0	131	8		0	131	6
51322 Severance	0	0	0	0		0	115	11
51323 Detention Coverage	0	0				0		
51324 AM/PM Supervision		_	8	1		0	8	1
	0	0	49	6 0		· ·	49 7	2
51325 Breakfast Supervision	0	0	0			0		1
51326 Teacher Support Team Payments	0	0	17	2		0	17	1

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			Charter				State	
		MIN	MAX	AVG	• ,	MIN	MAX	AVG
51327 Other Additional Compensation	0	0	32	6		0	174	8
51328 Early Retirement Incentive Payments	0	0	0	0		0	42	1
51331 Sick Leave Bonus	0	0	82	18		0	82	9
51332 Sick Payoff - Non Severance	0	0	0	0		0	270	7
,		-	_	_		_		
51335 Performance Based Compensation	0	0	537	100		0	537	5
51336 Class Overage/Weighting	0	0	0	0		0	54	7
51338 Summer Pay	0	0	85	25		0	234	36
51339 Class Coverage	0	0	0	0		0	0	0
51401 Stipend - Other	37	0	341	73		0	445	41
51403 Stipend - Athletic Directors/Extracurricular								
Directors	0	0	0	0		0	77	3
51404 Stipend - Athletic Coaches/Extracurricular								
Advisors	0	0	36	8		0	303	43
51405 Stipend - Instructional Coaches	0	0	0	0		0	39	2
51406 Stipend - Athletic Event Officials/Personnel	0	0	0	0		0	7	1
51407 Stipend - Mentors	0	0	38	1		0	38	1
52101 Health and Medical Premiums	1,017	0	1,546	979		0	3,389	495
52102 Life	21	0	37	12		0	113	22
52103 Dental	73	0	130	67		(1)	259	73
52104 Vision	6	0	30	1		0	85	0
52105 Disability	0	0	165	11		0	165	3
52106 Other Insurance	0	0	9	0		0	301	7
52107 Death Benefit	0	0	0	0		0	10	0
52108 Wellness Program	0	0	25	3		0	25	4
52109 Medical Buyback Payments	101	0	118	50		0	317	38
52111 Legal Benefits	0	0	0	0		0	8	0
52112 Uniform Allowance	0	0	0	0		0	0	0

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			Charter				State	
		MIN	MAX	AVG		MIN	MAX	AVG
52121 Health and Medical - Self Insured / Active	0	0	942	34		0	8,857	909
52122 Health and Medical - Self Insured / Retiree		2	2	2		(67)	2.750	422
52122 Health and Medical - Self Insured / Retiree 52123 Dental Buyback Payments	0	0	0 15	0		(67) 0	3,758 15	132
· · · · · · · · · · · · · · · · · · ·	· ·	_		0				1
52124 Dental - Self Insured / Active	0	0	82	3		0	521	38
52125 Dental - Self Insured / Retiree	0	0	0	0		(3)	40	4
52201 Current Benefits	0	0	0	0		0	9	0
52202 Future Benefits	0	0	113	4		0	273	6
52203 Teacher/Administrative Pension - ERSRI		-	-			-	-	
(Defined Benefit)	691	0	1,021	607		0	1,918	853
52204 Private Pension Payment	0	0	65	8		0	758	48
52205 Certified Contributions - State Schools Only	0	0	0	0		0	12,976	19
52206 Non-Certified Contributions - State Schools								
Only	0	0	0	0		0	99	1
52207 Survivor Benefits - ERSRI	0	0	8	0		0	21	4
52208 MERS Pension (Defined Benefit)	0	0	109	12		0	385	141
52213 Teacher/Administrative Pension - ERSRI								
(Defined Contribution)	35	0	130	37		0	547	115
52214 Private Pension Payment - Defined								
Contribution	0	0	0	0		0	0	0
52218 MERS Pension (Defined Contribution)	0	0	11	0		0	90	8
52301 FICA	526	46	793	516		46	4,099	334
52302 Medicare	123	65	231	128		0	332	121
52401 403b Contributions	107	0	220	33		0	220	2
52402 401k Contributions	0	0	236	63		0	236	3

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			Charter				State	
		MIN	MAX	AVG		MIN	MAX	AVG
52501 Unemployment Insurance	144	0	261	138		0	410	23
52710 Workers Compensation Premium	32	8	72	35		0	119	41
52720 Workers Compensation (Self Insured)	0	0	0	0		0	2,278	17
52730 Workers Compensation Medical (Self								
Insured)	0	0	0	0		0	39	6
52901 Cafeteria Plan Fees	10	0	93	3		0	93	0
52902 Employee Assistance Programs	0	0	1	0		0	5	1
52903 Tuition Reimbursement - Taxable	0	0	0	0		0	3	0
52910 Auto Allowance	0	0	0	0		0	12	1
52915 Union Benefits and Pension	0	0	0	0		0	205	34
52916 Housing Allowance	0	0	0	0		0	0	0
52917 Tuition Reimbursement - Non Taxable	0	0	38	6		0	38	1
53101 Administrative Support	466	0	466	61		0	466	5
53102 Temporary Clerical Support	0	0	26	1		0	26	0
53201 Diagnosticians	0	0	0	0		0	54	2
53202 Speech Therapists	4	0	318	79		0	1,358	13
53203 Occupational Therapists	0	0	203	41		0	203	14
53204 Therapists	0	0	134	5		0	154	6
53205 Psychologists	17	0	244	53		0	244	12
53206 Audiologists	1	0	8	0		0	11	1
53207 Interpreters and Translators	0	0	19	2		0	293	2
53208 Orientation and Mobility Specialists	0	0	0	0		0	58	5
53209 Bus Assistants/Monitors	0	0	0	0		0	360	12
53210 Performing Arts	38	0	76	8		0	76	1
53211 Physical Therapists	0	0	17	1		0	77	6

Highlander

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		MIN	MAX	AVG	-	MIN	MAX	AVG
53212 Payment for Services - Volunteers	0	0	0	0		0	14	1
53213 Evaluations	5	0	273	22		0	273	1 6
53214 Mentoring	0	0	273 77	20		0	122	20
53215 GED Testing	0	0	0	0		0	0	0
53216 Tutoring Services	8	0	40	2		0	49	6
53217 Parents as Teachers	0	0	0	0		0	0	0
53217 Falents as Teathers	O	O	U	U		U	Ü	U
53218 Student Assistance	10	0	10	1		0	129	21
53219 Social Workers	0	0	109	5		0	109	1
53220 Other Purchased Professional Educational								
Services	25	0	1,202	117		0	3,307	88
53221 Virtual Classrooms	0	0	11	2		0	65	2
53222 Web-based Supplemental Instructional								
Programs	0	0	282	13		0	282	14
53223 Instructional Teachers	0	0	548	15		0	548	3
53301 Professional Development and Training								
Services	162	0	382	106		0	382	38
53302 Curriculum Development	5	0	345	32		0	345	6
53303 Conferences / Workshops	0	0	66	22		0	111	11
53401 Auditing/Actuarial Services	111	0	148	61		0	205	9
53402 Legal Services	32	0	324	69		0	337	22
53403 Health Service Providers - For Students	0	0	10	1		0	82	6
53404 Compliance	0	0	7	1		0	30	0
53405 Private Pension Advisors	0	0	13	2		0	13	1
53406 Other Services	126	8	872	215		0	872	33
53407 Bond Raising Contractors	0	0	0	0		0	0	0
53408 Board Elections	0	0	0	0		0	1	0

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			Charter				State	
		MIN	MAX	AVG	·	MIN	MAX	AVG
53409 Negotiations/Arbitration	0	0	0	0		0	6	1
53410 Police and Fire Details	14	0	14	1		(0)	61	5
53411 Physicians	0	0	0	0		0	35	1
53412 Dentists	0	0	1	0		0	64	1
53413 Crossing Guards	0	0	0	0		0	12	0
53414 Medicaid Claims Provider	54	0	100	27		0	187	9
53415 Optometrists	0	0	0	0		0	6	0
53416 Officials/Referees	0	0	9	1		0	114	8
53417 Contracted Nursing Services	0	0	115	20		0	115	16
53501 Data Processing Services	24	0	133	24		0	133	19
53502 Other Technical Services	71	0	316	65		0	316	38
53503 Testing	0	0	107	11		0	107	4
53701 Other Charges	0	0	25	6		0	25	2
53703 Accreditation	0	0	0	0		0	6	0
53705 Shipping and Postage	22	1	41	14		0	177	6
53706 Catering/Food Reimbursement	17	0	206	36		0	206	3
54201 Rubbish Disposal Services	42	0	67	23		0	67	10
54202 Snow Plowing Services	13	0	37	16		0	175	8
54203 Custodial Services	216	0	476	89		0	781	151
54204 Groundskeeping Services	32	0	110	12		0	110	6
54205 Rodent and Pest Control Services	2	0	145	5		0	145	1
54206 Cleaning Services	0	0	183	13		0	183	1
54207 Temporary Custodial Support	0	0	1	0		0	1	0
54310 Non-Technology-Related Maintenance and								
Repairs	0	0	245	8		0	245	14

District:		Highlander						
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District Category:	Charter	03 - Elem	04 - Middle	05 - High	06-Alt	09 - Presch	Other	
Student Count:	352.15	261.95	72.00	18.20	0.00	0.00	0.00	
Average Student Count - District Category	344.06	154.78	57.38	98.95	3.19	0.00	154.78	
Average Student Count - Entire State	2,361.01	1,085.79	535.35	707.31	4.83	1.83	25.89	
			Charter				State	-
		MIN	MAX	AVG		MIN	MAX	AVG
54311 Maintenance and Repairs - Fixtures and Equipment; Service Contracts and Agreements	0	0	113	14		0	173	15
54312 Maintenance and Repairs - General; Service Contracts and Agreements	62	0	365	77		0	798	31
54313 Maintenance and Repairs - Non-Student Transportation Vehicles; Service Contracts and Agreements	0	0	0	0		0	12	2
54314 Maintenance and Repairs - Student Transportation Vehicles; Service Contracts and								
Agreements 54320 Maintenance and Repairs - Technology- Related Hardware; Service Contracts and	0	0	29	1		0	320	4
Agreements 54321 Maintenance and Repairs - Electrical;	3	(32)	154	39		(32)	154	8
Service Contracts and Agreements	18	0	95	16		0	237	7
54322 Maintenance and Repairs - HVAC; Service Contracts and Agreements	39	0	124	30		0	247	26
54323 Maintenance and Repairs - Glass; Service Contracts and Agreements	0	0	6	1		0	6	0
54324 Maintenance and Repairs - Plumbing; Service Contracts and Agreements	16	0	62	16		0	73	4

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			Charter				State	
		MIN	MAX	AVG	. ,	MIN	MAX	AVG
54325 Maintenance and Repairs - Vandalism;			•				2	0
Service Contracts and Agreements	0	0	0	0		0	3	0
54402 Water	9	0	134	14		0	136	11
54403 Telephone	22	(5)	73	17		(23)	394	12
54404 Energy Management Services 54405 Sewage/Cesspool	0	0	1,196 26	29 12		0	1,196 219	2 12
54406 Wireless Communications	19	0		37		0		
54407 Internet Connectivity	21	0	139 648	36		0	178 648	4
54501 School and District Construction	1	0				0		5
	0	0	0	0		0	1.706	0
54601 Renting Land and Buildings	58	(1)	1,796	110		(1)	1,796	7
54602 Rental of Equipment and Vehicles	87	0	133	29		0	508	19
54603 Rentals of Computers and Related								
Equipment	0	0	303	13		0	303	4
54604 Graduation Rentals	0	0	10	0		0	10	1
54605 Ice Rink Rental	0	0	0	0		0	11	1
54606.0								
54606 Pool Rental	0	0	0	0		0	3	0
54607 Golf Course Rental	0	0	0	0		0	1	0
54608 Uniform Rental	0	0	0	0		0	39	0
54901 Other Purchased Property Services	0	0	10	2		0	722	O
	0	0	18	2		0	732	8
54902 Alarm and Fire Safety Services	14	0	78	19		0	813	15

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			Charter				State	
		MIN	MAX	AVG		MIN	MAX	AVG
54903 Moving and Rigging	12	0	12	3		0	12	1
54904 Vehicle Registration (Non-student								
transportation vehicles)	0	0	0	0		0	0	0
55110 Student Transportation Purchased from another School District, Individuals, and Public								
Carriers within the State	363	0	1,914	200		0	1,914	32
55111 Transportation Contractors	54	0	1,432	508		0	1,766	560
55120 Student Transportation Purchased from another School District outside the State 55121 Vehicle Registration (Student transportation	0	0	0	0		0	0	0
vehicles)	0	0	3	0		0	4	0
55201 Property and Liability Insurance	62	0	202	64		0	689	45
55202 Theft Insurance	0	0	1	0		0	1	0
55203 Fire Insurance	0	0	0	0		0	40	2
55204 Student Accident Insurance	14	0	14	4		0	14	0
55205 Flood Insurance	0	0	0	0		0	8	0
55206 Fleet/Vehicle Insurance	0	0	32	1		0	89	3
55207 Errors and Omissions Insurance (Directors								
and Officers)	11	(0)	57	10		(0)	57	2
55401 Advertising Costs	12	0	287	22		0	287	3
55501 Printing	2	0	90	23		0	90	4
55502 Binding	0	0	7	0		0	7	0
55503 Document Copying	0	0	23	4		0	54	2
55610 Tuition to Other School Districts within the		_		-		•	4 2	400
State	0	0	0	0		0	4,914	109

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			Charter				State	
		MIN	MAX	AVG		MIN	MAX	AVG
55620 Tuition to Other School Districts outside the								
State	0	0	0	0		0	17	1
55630 Tuition to Private Sources	73	0	310	30		0	1,338	530
55640 Tuition to Education Service Agencies within								
the State	0	0	0	0		0	282	55
55650 Tuition to Education Service Agencies								
outside the State	0	0	0	0		0	201	9
55660 Tuition to Charter Schools	0	0	0	0		0	785	170
55680 Tuition to School Districts for Voucher		•				•	•	•
Payments Others	0	0	0	0		0	0	0
55690 Tuition - Other	0	0	0	0		0	0	0
55701 Food Service Contractors	0	0	433	52		0	853	366
55702 Soda Subsidy	0	0	0	0		0	0	0
55703 Armored Car Service	0	0	0	0		0	2	0
55704 Food Storage Fees	0	0	0	0		0	0	0
55705 Inspection Services	0	0	2	0		0	47	2
55801 Board Travel	0	0	0	0		0	1	0
55802 Board Training	0	0	0	0		0	6	0
55803 Employee Travel - Non-Teachers	20	0	29	9		0	62	3
55806 Bus Driver In-Service Training	0	0	0	0		0	0	0
55807 Student Travel	0	0	50	2		0	173	2
55808 Parent Travel	0	0	0	0		0	20	0
55809 Employee Travel - Teachers	8	0	62	13		0	62	3
55810 Travel - Other	0	0	82	15		0	82	1
55910 Services Purchased from another School								
District or Education Service Agency within the								
State	0	0	0	0		0	0	0
Juic	0	O	U	U		U	U	U

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			Charter				State	
		MIN	MAX	AVG	•	MIN	MAX	AVG
55920 Contracts - Interagency	0	0	0	0		0	0	0
55930 Other Contract Services - Interagency	0	0	0	0		0	0	0
55950 Services Purchased from another School								
District or Education Service Agency outside the						•		•
State	0	0	0	0		0	0	0
56101 General Supplies and Materials	203	53	805	269		38	889	122
56112 Uniform/Wearing Apparel Supplies	19	(39)	29	7		(39)	29	2
56113 Graduation Supplies	4	0	13	5		0	34	2
56115 Medical Supplies	9	0	25	6		0	94	3
56116 Athletic Supplies	0	0	6	1		0	19	7
56117 Honors/Awards Supplies	0	0	61	13		0	61	1
56201 Natural Gas	79	0	241	70		0	763	85
56202 Gasoline	0	0	33	1		0	102	14
56203 Diesel Fuel	0	0	88	3		0	109	9
56204 Propane	0	0	104	5		0	104	3
56207 Vehicle Maintenance Supplies/Parts	0	0	0	0		0	49	6
56208 Bottled Gas	0	0	0	0		0	0	0
56209 Fuel Oil	0	0	134	6		0	693	44
56210 Coal	0	0	0	0		0	0	0
56211 Other Supplies	0	0	25	1		0	136	5
56213 Glass	0	0	0	0		0	8	1
56214 Paint	0	0	7	1		0	12	1
56215 Electricity	129	0	231	123		0	1,251	135
56216 Lumber and Hardware	0	0	0	0		0	47	4

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			Charter				State	
		MIN	MAX	AVG		MIN	MAX	AVG
56217 Plumbing and Heating Supplies	0	0	1	0		0	15	4
56218 Electrical Supplies	0	0	3	0		0	10	2
56219 Custodial Supplies	37	0	82	39		0	138	22
56220 Materials for Snow and Ice Removal	1	0	3	0		0	11	0
56221 Lamps and Lights	0	0	3	0		0	77	1
56301 Food - Food Service Program	0	0	218	8		0	311	14
56302 Non-Food - Food Service Program	0	0	9	1		0	176	6
56304 Uniform/Wearing Apparel - Food	0	0	0	0		0	0	0
56305 Milk - Food Service Program	0	0	11	0		0	13	0
56401 Textbooks	23	0	1,640	63		0	1,640	27
56402 Library Books	0	(0)	441	31		(0)	441	5
56403 Reference Books	0	0	35	5		0	35	2
56404 Subscriptions and Periodicals	3	0	13	4		0	42	2
56405 Book Repairs	0	0	0	0		0	0	0
56406 Textbooks - Non-Public	0	0	0	0		0	9	3
56407 Web-based Software or Databases - Library	0	0	5	1		0	25	2
56408 Other Textbooks	0	0	0	0		0	2	0
56501 Technology-Related Supplies	2	0	629	61		0	629	11
57101 Land	0	0	0	0		0	0	0
57102 Land Improvements	0	0	0	0		0	0	0
57201 Buildings Purchase	0	0	0	0		0	0	0
57202 Building Improvements	0	0	0	0		0	0	0
57301 Vehicles	0	0	0	0		0	150	3
57303 Buses	0	0	0	0		0	71	1
57305 Equipment	0	0	313	50		0	313	26
57306 Furniture and Fixtures	23	0	825	85		0	825	12

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			Charter				State	
		MIN	MAX	AVG	_	MIN	MAX	AVG
57309 Technology-Related Hardware	648	0	2,242	238		0	2,242	118
57311 Technology Software	57	0	194	42		0	194	27
57313 Environmental Equipment	0	0	0	0		0	8	0
57401 Water Systems	0	0	0	0		0	0	0
57402 Sewer Systems	0	0	0	0		0	0	0
57403 Roads	0	0	0	0		0	0	0
57404 Bridges	0	0	0	0		0	0	0
57405 Other Long-term Infrastructure Assets	0	0	0	0		0	0	0
58101 Professional Organization Fees	39	0	159	35		0	159	9
58102 Other Dues and Fees	130	0	277	64		0	373	10
58103 Bank Fees	11	0	25	9		0	42	1
58104 License and Permit Fees	13	0	13	1		0	13	0
58201 Tax Liability/Penalty	0	0	0	0		0	4	0
58206 Claims and Settlements	0	0	0	0		(0)	21	3
58310 Redemption of Principal	0	0	0	0		0	0	0
58311 Bond Principal Payment	0	0	0	0		0	0	0
58313 Special Revenue Bond Principal Payment	0	0	0	0		0	0	0
58315 Redemption of Principal - Non Debt Service								
Funds	0	0	0	0		0	185	6
58320 Interest	0	0	15	3		0	15	0
58322 Bond Interest Payment	0	0	0	0		0	0	0
58324 Special Revenue Bond Interest Payment	0	0	0	0		0	0	0
58325 Interest Payment - Non Debt Service Funds	0	0	0	0		0	7	0
58330 Amortization of Bond Issuance and Other Debt-Related Costs	0	0	0	0		0	0	0

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			Charter				State	
		MIN	MAX	AVG	-	MIN	MAX	AVG
58340 Amortization of Premium and Discount on								
Issuance of Bonds	0	0	0	0		0	0	0
58341 Bond Fees	0	0	0	0		0	0	0
58401 Real and Personal Property Taxes	0	0	287	18		0	287	1
58901 Other Miscellaneous Expenses	3	0	230	18		0	230	2
58902 Bad Debt Expense	1	0	513	25		0	513	2
59201 Debt Defeasance	0	0	0	0		0	0	0
59401 Loss on Sale	0	0	0	0		0	0	0
59501 Special Items - GASB 34	0	0	0	0		0	0	0
59601 Extraordinary Items	0	0	0	0		0	0	0
Total	16,009	10,735	27,393	15,736		10,735	104,727	15,922
JOB CLASS Intermeditate Level - Expenditures in \$								
00 Non-personnel Expenses	1,387,183	527,000	3,350,000	1,192,000		351,000	105,546,000	8,392,000
11 Teachers	2,420,900	540,000	5,781,000	1,955,000		540,000	158,002,000	18,074,000
15 Counselors & Placement Officers	0	37,000	164,000	89,000		31,000	5,470,000	778,000
16 Library Professionals	0	3,000	143,000	64,000		3,000	3,578,000	512,000
17 Therapists/Nurses/Social		(4		
Workers/Psychologists	319,732	(1,000)	438,000	148,000		(1,000)	14,508,000	1,812,000
18 Student Activity Advisors & Coaches (Stipend								
Staff)	0	1,000	31,000	12,000		1,000	657,000	170,000
19 Instructional Coaches	77,781	1,000	395,000	135,000		1,000	8,686,000	468,000
21 Executive	157,412	26,000	391,000	151,000		26,000	1,766,000	403,000
22 Finance & Administration	166,398	12,000	231,000	116,000		12,000	598,000	243,000
23 School Administration	0	46,000	991,000	341,000		1,000	991,000	191,000
24 Curriculum & Assessment	0	77,000	99,000	85,000		22,000	258,000	116,000
25 Principals & Assistant Principals	217,913	1,000	599,000	204,000		1,000	10,445,000	1,089,000
31 Executive - Mid Level	0	66,000	66,000	66,000		2,000	2,458,000	297,000

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		MIN	MAX	AVG	-	MIN	MAX	AVG
32 Finance & Administration - Mid Level								
	243,386	1,000	472,000	153,000		1,000	2,066,000	275,000
33 School Administration - Mid Level	49,501	16,000	357,000	122,000		(1,000)	2,255,000	275,000
34 Curriculum & Assessment - Mid Level								
	408	1,000	124,000	51,000		1,000	2,262,000	235,000
35 Other School Activities - Mid Level	4,832	1,000	183,000	71,000		(3,000)	9,817,000	397,000
41 Executive - Support	2,136	2,000	211,000	76,000		2,000	910,000	180,000
42 Finance & Administration - Support	52,980	44,000	135,000	78,000		1,000	11,185,000	704,000
43 School Administration - Support	82,802	12,000	404,000	97,000		12,000	10,933,000	736,000
44 Curriculum & Assessment - Support	0	14,000	71,000	42,000		1,000	323,000	92,000
45 Transportation Staff	0	5,000	20,000	15,000		4,000	6,165,000	624,000
46 Aides & Other Non-Certified Staff	454,353	3,000	1,892,000	309,000		3,000	27,845,000	2,162,000
47 Custodial Staff	3	1,000	236,000	97,000		1,000	4,768,000	1,014,000
48 Student Activity Advisors & Coaches	0	8,000	81,000	45,000		(3,000)	383,000	91,000
49 Facilities Maintenance Staff	0	2,000	26,000	13,000		2,000	2,347,000	433,000
51 Retirees & Other Former Employees	0	2,000	2,000	2,000		(295,000)	8,080,000	811,000
52 Disabled Inactive Employees	0	0	0	0	_	99,000	99,000	99,000
Total	5,637,721	1,448,000	16,893,000	5,729,000	_	815,000	402,401,000	40,673,000
	_			_	_			
JOB CLASS Intermediate Level - Expenditures in %								
00 Non-personnel Expenses	25%			29%				24%
11 Teachers	43%			42%				46%
15 Counselors & Placement Officers	0%			2%				2%
16 Library Professionals	0%			0%				1%
17 Therapists/Nurses/Social								
Workers/Psychologists	6%			3%				4%
18 Student Activity Advisors & Coaches (Stipend								
Staff)	0%			0%				0%
19 Instructional Coaches	1%			1%				1%

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		MIN	MAX	AVG		MIN	MAX	AVG
21 Executive	3%			4%				25
22 Finance & Administration	3%			1%				19
23 School Administration	0%			1%				09
24 Curriculum & Assessment	0%			0%				09
25 Principals & Assistant Principals	4%			4%				39
31 Executive - Mid Level	0%			0%				09
32 Finance & Administration - Mid Level								
	4%			1%				19
33 School Administration - Mid Level	1%			1%				19
34 Curriculum & Assessment - Mid Level								
	0%			0%				0%
35 Other School Activities - Mid Level	0%			1%				0%
41 Executive - Support	0%			1%				19
42 Finance & Administration - Support	1%			1%				19
43 School Administration - Support	1%			2%				29
44 Curriculum & Assessment - Support	0%			0%				0%
45 Transportation Staff	0%			0%				0%
46 Aides & Other Non-Certified Staff	8%			5%				59
47 Custodial Staff	0%			1%				29
48 Student Activity Advisors & Coaches	0%			0%				0%
49 Facilities Maintenance Staff	0%			0%				0%
51 Retirees & Other Former Employees	0%			0%				19
52 Disabled Inactive Employees	0%			0%				0%
Total	100%			100%	'			100%
JOB CLASS Intermediate Level - Expenditures Per P	Pupil							
00 Non-personnel Expenses	3,939	2,329	11,713	4,113		2,307	14,933	3,55
11 Teachers	6,875	3,010	10,714	6,747		3,010	41,117	7,65

Highlander

District:

District.		nigilialiuei						
District ID:	480			Average Daily I	Membership			
District Category:	Charter	03 - Elem	04 - Middle	05 - High	06-Alt	09 - Presch	Other	
Student Count:	352.15	261.95	72.00	18.20	0.00	0.00	0.00	
Average Student Count - District Category	344.06	154.78	57.38	98.95	3.19	0.00	154.78	
Average Student Count - Entire State	2,361.01	1,085.79	535.35	707.31	4.83	1.83	25.89	
			Charter				State	
		MIN	MAX	AVG	-	MIN	MAX	AVG
15 Counselors & Placement Officers	0	0	979	161		0	4,457	262
16 Library Professionals	0	0	185	35		0	883	154
17 Therapists/Nurses/Social								
Workers/Psychologists	908	(0)	1,293	457		(0)	18,053	741
18 Student Activity Advisors & Coaches (Stipend								
Staff)	0	0	50	11		0	388	45
19 Instructional Coaches	221	0	1,167	195		0	1,167	111
21 Executive	447	140	1,586	520		0	1,586	168
22 Finance & Administration	473	0	1,211	167		0	2,509	78
23 School Administration	0	0	1,668	247		0	1,849	19
24 Curriculum & Assessment	0	0	743	46		0	743	15
25 Principals & Assistant Principals	619	0	1,604	592		0	2,090	437
31 Executive - Mid Level	0	0	85	12		0	271	43
32 Finance & Administration - Mid Level								
	691	0	848	278		0	2,547	81
33 School Administration - Mid Level	141	0	2,698	199		(0)	2,698	69
34 Curriculum & Assessment - Mid Level								
	1	0	375	55		0	375	45
35 Other School Activities - Mid Level	14	0	684	90		(2)	684	103
41 Executive - Support	6	0	493	192		0	1,614	66
42 Finance & Administration - Support	150	0	854	113		0	1,403	237
43 School Administration - Support	235	86	1,014	333		0	2,181	306
44 Curriculum & Assessment - Support	0	0	109	15		0	109	5
45 Transportation Staff	0	0	99	8		0	981	143
46 Aides & Other Non-Certified Staff	1,290	0	1,920	952		0	3,673	884
47 Custodial Staff	0	0	373	176		0	2,116	349
48 Student Activity Advisors & Coaches	0	0	145	16		(1)	195	20
49 Facilities Maintenance Staff	0	0	161	7		0	1,365	103
51 Retirees & Other Former Employees	0	0	8	0		(52)	3,758	227
52 Disabled Inactive Employees	0	0	0	0		0	10	1

District:		Highlander						
District ID:	480	Average Daily Membership						
District Category:	Charter	03 - Elem	04 - Middle	05 - High	06-Alt	09 - Presch	Other	
Student Count:	352.15	261.95	72.00	18.20	0.00	0.00	0.00	
Average Student Count - District Category	344.06	154.78	57.38	98.95	3.19	0.00	154.78	
Average Student Count - Entire State	2,361.01	1,085.79	535.35	707.31	4.83	1.83	25.89	
	_	Charter				State		
		MIN	MAX	AVG	-	MIN	MAX	A۱
Total	16,009	10,735	27,393	15,736		10,735	104,727	